



# MARINE SABRES

*Aiming to reverse biodiversity decline by strengthening the conservation of coastal and marine areas, balancing human and ecosystem needs, and upscaling ecosystem-based management*

## WP3 - Task 3.2 Simple SES Guidance Notes

Gemma Smith, Michael Elliott, Jonathan Atkins, and  
Amanda Gregory - IECS Ltd.  
Angel Borja and Bruno Meirelles de Oliveira - AZTI

04.07.2023



Funded by  
the European Union



MEMBER OF  
BASQUE RESEARCH  
& TECHNOLOGY ALLIANCE



UK Research  
and Innovation

@MarineSABRES



**MARINE**  
SABRES

## TODAY'S AGENDA

11:00am	Session Introduction presented by Angel/Bruno?
11:10am	Short Overview of the Process
11:15am	Presentation the PIMS section of the methodology
11:45am	Presentation of the Data collection and structuring methodology
12:15pm	Comfort Break
12:30pm	Overview of the Kumu software
1:00pm	Questions and group discussion chaired by Mike/Bruno?
2:00pm	Session Close



# 01

# Introduction



**MARINE**  
SABRES

# Objectives of the workshop



The DAs to have a clear view of the data needed for the approach.

To Understand how the methodology should be applied using KUMU

Provide routes for questions and move forward in the completion of T4.1 and T3.2.

# 02

## Overview of the ISA



**MARINE**  
SABRES





**MARINE**  
SABRES

Human aspects within  
the system, e.g. fishing,  
tourism, and policies

The scope of focus where these  
elements interact, e.g. an  
ecosystem or a specific area

**SIMPLE**

**SOCIAL-ECOLOGICAL**

**SYSTEM**

The minimum complexity  
necessary to make  
informed decisions

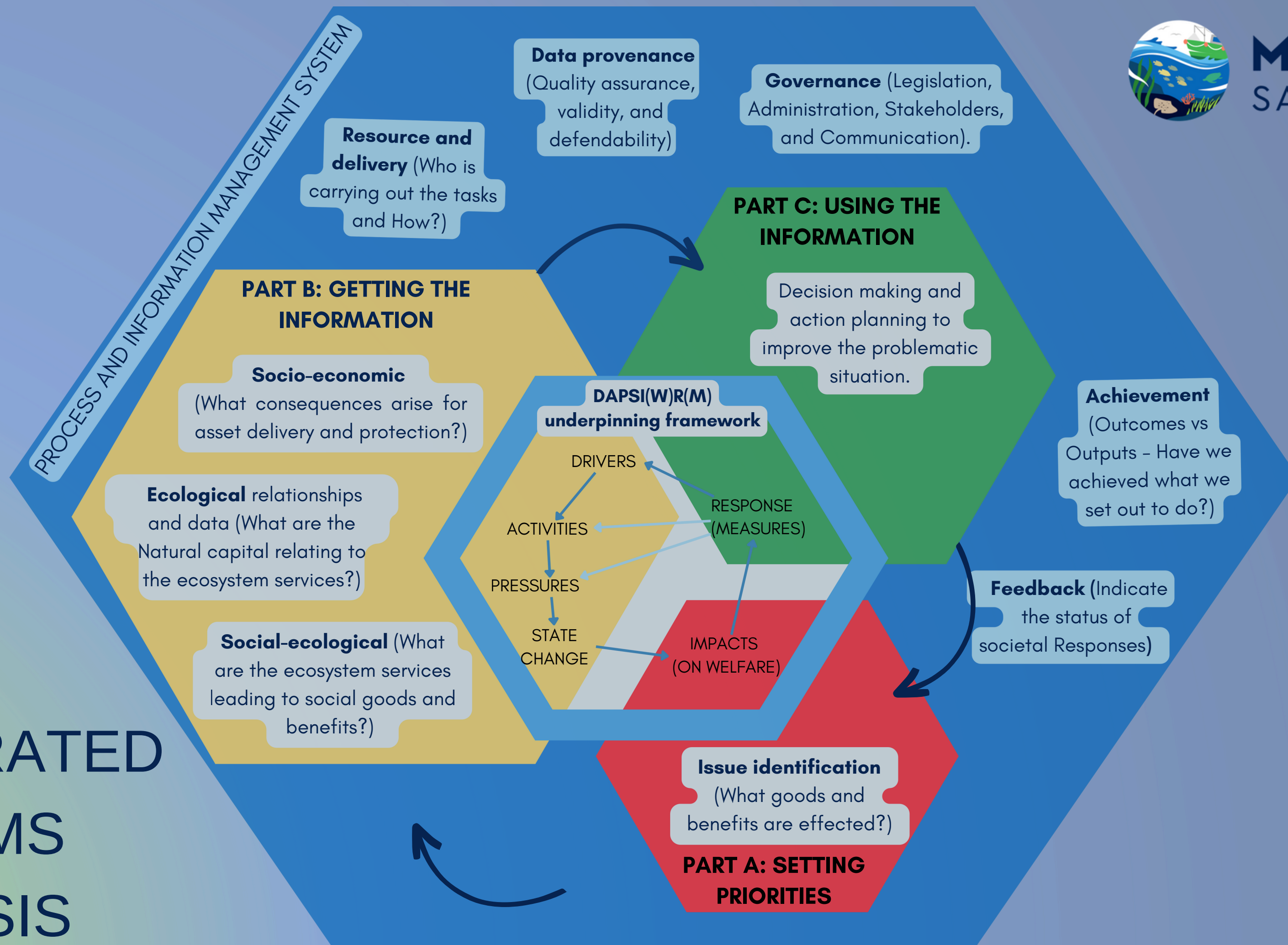
Natural aspects within the  
system, e.g. habitats, species,  
and marine functions.



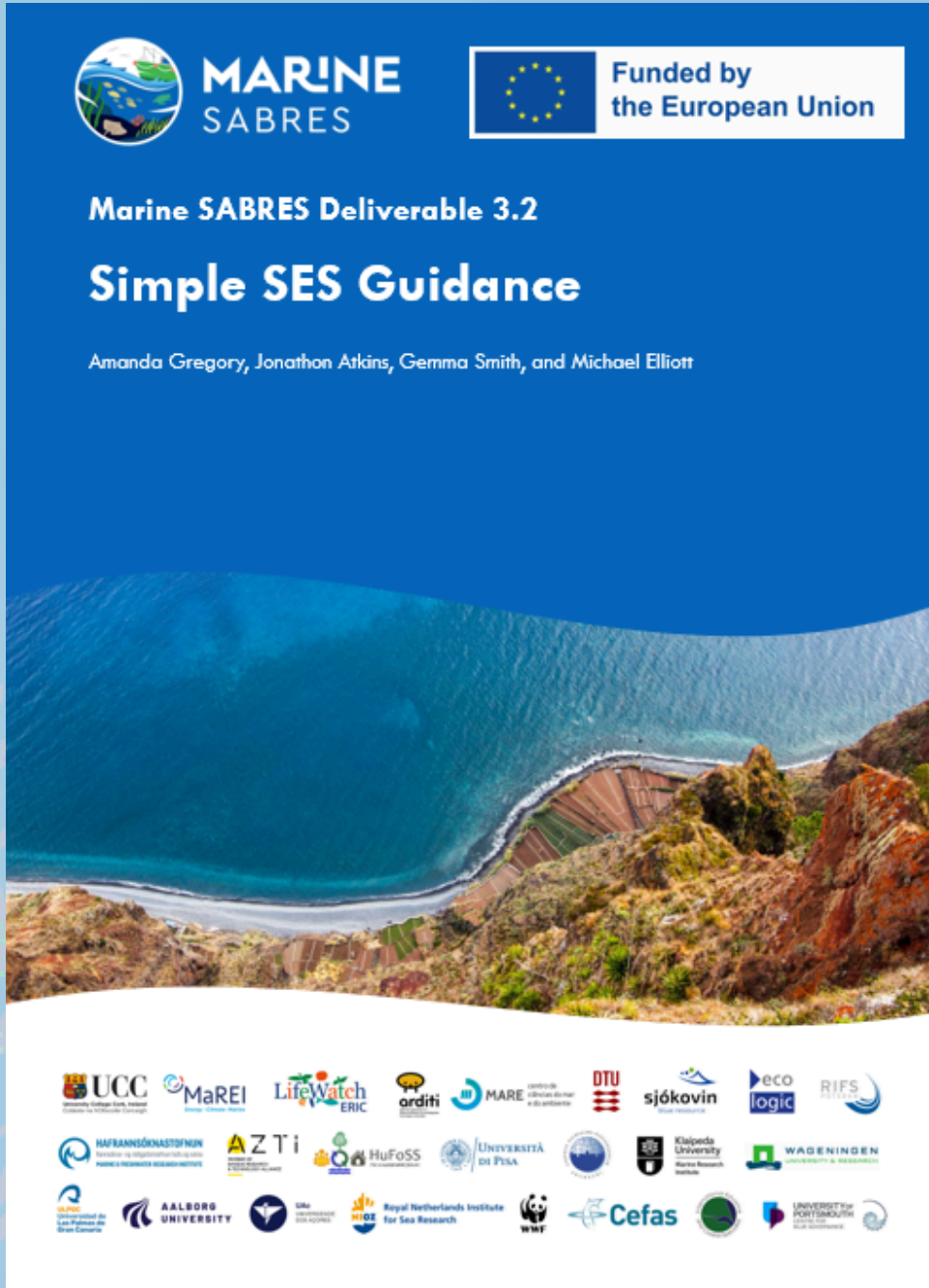


**MARINE**  
SABRES

# THE INTEGRATED SYSTEMS ANALYSIS



# Available documents:



The written guidance document

## FAQs

### Frequently Asked Questions:

This is a dynamic document of Frequently Asked Questions (FAQs). You can ask questions, and they will be answered in due course. Please follow these steps:

- 1. Add your question to the table below.
- 2. Check back regularly to see if your question has been answered.
- 3. Once your question has been answered, it will be added to the list below of FAQs.

**Note:** Please do not edit any question or answer other than your own to maintain the integrity of the document. Also, add extra rows if necessary.

Date	Question	Answered Y/N?
EXAMPLE: 28/06/2023	EXAMPLE: How do I size elements in Kumu based on the number of connections?	EXAMPLE Y



# Available documents:



The Data Analysis Excel

This workbook includes all relevant and referenced tables relating to the Integrated Systems Analysis (Part 3) of the Simple SES guidance.

### The Integrated Systems Analysis

Tasks	Link to tables								Progress						
Exercises	<a href="#">E1 Goods and Benefits</a>	<input type="checkbox"/>	<a href="#">E2(a) Ecosystem Services</a>	<input type="checkbox"/>	<a href="#">E2(b) Marine Processes and Functioning</a>	<input type="checkbox"/>	<a href="#">E3 Pressures</a>	<input type="checkbox"/>	<a href="#">E4 Activities</a>	<input type="checkbox"/>	<a href="#">E5 Drivers</a>	<input type="checkbox"/>	<a href="#">E6 Closing the Loop</a>	<input type="checkbox"/>	
Behaviour Over Time Graphs	<a href="#">Goods and Benefits</a>	<input type="checkbox"/>	<a href="#">Ecosystem Services</a>	<input type="checkbox"/>	<a href="#">Marine Processes and Functioning</a>			<input type="checkbox"/>	<a href="#">Pressures</a>	<input type="checkbox"/>	<a href="#">Activities</a>	<input type="checkbox"/>	<a href="#">Drivers</a>	<input type="checkbox"/>	
Adjacency and Sensitivity matrices	<a href="#">Goods &amp; Benefits and Ecosystem Services</a>	<input type="checkbox"/>	<a href="#">Ecosystem Services and Marine Process and Functioning</a>	<input type="checkbox"/>	<a href="#">Marine Process and Functioning and Pressures</a>			<input type="checkbox"/>	<a href="#">Pressures and Activities</a>	<input type="checkbox"/>	<a href="#">Activities and Drivers</a>	<input type="checkbox"/>	<a href="#">Drivers and Goods &amp; Benefits</a>	<input type="checkbox"/>	
Kumu Export Sheets	<a href="#">Labels and Types</a>	<input type="checkbox"/>	<a href="#">KUMU Goods and Benefits &amp; Ecosystem Services</a>	<input type="checkbox"/>	<a href="#">KUMU Ecosystem Services and Marine Processes and Functioning</a>	<input type="checkbox"/>	<a href="#">KUMU Marine Processes and Functioning and Pressures</a>	<input type="checkbox"/>	<a href="#">KUMU Pressures and Activities</a>	<input type="checkbox"/>	<a href="#">KUMU Activities and Drivers</a>	<input type="checkbox"/>	<a href="#">KUMU Drivers and Goods and Benefits</a>	<input type="checkbox"/>	

Once you have completed the sheet/task, check the box to indicate your progress.

The copy and paste kumu code

```
Kumu_Code_Style
+
-
x
Edit View

settings {
  template: causal-loop;
}

controls {
  bottom {
    filter {
      target: element;
      by: "element type";
      as: buttons;
      multiple: true;
      default: show-all;
    }
  }
  top {
    sna-dashboard {
      metrics: element-count, connection-count,
      density, average-degree;
    }
  }
}

/* Goods and benefits */
element["element type"="good and benefit"] {
  color: #fff1a2;
  shape: triangle;
}

/* Ecosystem Service */
element["element type"="Ecosystem Service"] {
  color: #313695;
  shape: square;
}

/* Marine Processes and Functioning */
element["element type"="Marine Process and Function"] {
  color: #bce2ee;
  shape: pill;
}

/* Pressures */
element["element type"="Pressure"] {
  color: #fec05a;
}
```

This workbook includes all relevant and referenced tables relating to the Process and Information Management System (PIMS) in Part 1 of the Simple SES guidance.

### THE PROCESS AND INFORMATION MANAGEMENT SYSTEM (PIMS)

Link to tables	Tasks								Progress		
<a href="#">Resource Management</a>	People/Skills	<input type="checkbox"/>	Financial Resources	<input type="checkbox"/>	Other Resources (e.g., IT, natural resources)	<input type="checkbox"/>	Communication & Monitoring	<input type="checkbox"/>	Reallocation & Adjustment	<input type="checkbox"/>	
<a href="#">Risk Management</a>	Risk Description	<input type="checkbox"/>	Impact description	<input type="checkbox"/>	Impact, Probability and Priority Level			<input type="checkbox"/>	Mitigation notes	<input type="checkbox"/>	
<a href="#">Stakeholder Engagement, Communication and Management</a>	Stakeholder typology		<input type="checkbox"/>	Stakeholder Communication Plan			<input type="checkbox"/>	Stakeholder Power Grid			<input type="checkbox"/>
<a href="#">Data Management</a>	File Types & Formats	<input type="checkbox"/>	Documentation	<input type="checkbox"/>	Storage, Security & IP	<input type="checkbox"/>	Data Sharing	<input type="checkbox"/>	Preservation	<input type="checkbox"/>	
<a href="#">Outcome Evaluation</a>	Scope of the goal		<input type="checkbox"/>	Objectives			<input type="checkbox"/>	Indicator/Target			<input type="checkbox"/>
<a href="#">Process Evaluation</a>											

Once you have completed the sheet/task, check the box to indicate your progress.

The Process Management Excel

# 03

## The Process and Information Management System

# PIM System



**MARINE**  
SABRES



The overarching process and information management system (PIMS)



Sets the foundations for merging different systems used across sectors (science, policy, socio-economic) to reach holistic management solutions.



Organises and plans for stakeholder communication.



Good data provenance and management allows for a legitimate and credible SES process.





# PIMS Information



THE PROCESS AND INFORMATION MANAGEMENT SYSTEM

This workbook includes all relevant and referenced tables relating to the System (PIMS) in Part 1 of the Simple SES guidance.

Link to tables	Tasks						Progress				
<a href="#">Resource Management</a>	People/Skills	<input checked="" type="checkbox"/>	Financial Resources	<input type="checkbox"/>	Other Resources (e.g., IT, natural resources)	<input checked="" type="checkbox"/>	Communication & Monitoring	<input checked="" type="checkbox"/>	Reallocation & Adjustment	<input type="checkbox"/>	
<a href="#">Risk Management</a>	Risk Description	<input checked="" type="checkbox"/>	Impact description	<input checked="" type="checkbox"/>	Impact, Probability and Priority Level		<input checked="" type="checkbox"/>	Mitigation notes		<input type="checkbox"/>	
<a href="#">Stakeholder Engagement, Communication and Management</a>	Stakeholder typology		<input type="checkbox"/>	Stakeholder Communication Plan		<input type="checkbox"/>	Stakeholder Power Grid			<input type="checkbox"/>	
<a href="#">Data Management</a>	File Types & Formats	<input checked="" type="checkbox"/>	Documentation	<input checked="" type="checkbox"/>	Storage, Security & IP	<input type="checkbox"/>	Data Sharing	<input type="checkbox"/>	Preservation	<input type="checkbox"/>	
<a href="#">Outcome Evaluation</a>	Scope of the goal		<input type="checkbox"/>	Objectives		<input type="checkbox"/>	Indicator/Target			<input type="checkbox"/>	
<a href="#">Process Evaluation</a>											

UCC MaREI LifeWatch EBC orditi MARE DTU sjökörvin EDC logic RIFS ... Cefas

PIMS Project management Risk Management SH Management and Communication Data Management Outc ...

Majority of the PIMS information relating to the overall Marine SABRES Project can be found in the SharePoint folder WP1.

Marine SABRES Project

Private group

Home + New Upload Edit in grid view Share Copy link

Conversations

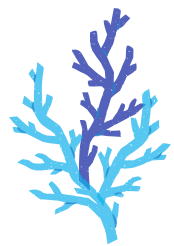
Documents Documents > WP 1 Implementation

Name	Modified
T1.1 Co-ordination	September 21, 2022
T1.2 Financial Management	September 21, 2022
T1.3 Meetings	September 26, 2022
T1.4 Data Management	September 21, 2022
T1.5 Sustainability Plan	September 21, 2022
T1.6 Inter Project Collaboration	September 21, 2022

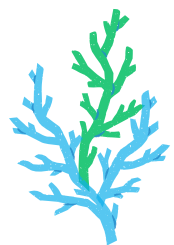
# Resource Management



**MARINE**  
SABRES



Resource management is the efficient and effective development of resources when they are needed.



Such resources may include financial resources, inventory, human skills, production resources, information technology (IT) and natural resources.





	A	B	C	D	E	F
1	RESOURCE MANAGEMENT				HOME	
2	People/Skills	What are their roles and responsibilities?	Completed?	Date		
3		Who is responsible for Filling in and updating the Excel sheets (PIMS and Data Sheet)/ Kumu interface/storage management of the different files?	Completed?	Date		
4		What tasks are they to be undertaking and when?	Completed?	Date		
5		Where is this information to be stored? Do all team members have access to this file?	Completed?	Date		
6		How often will this information be reviewed?	Completed?	Date		
7		Who is responsible for monitoring the financial resources?	Completed?	Date		
8	Financial Resources	What is the budget for the project? How is this to be spread among the phases of the project?	Completed?	Date		
9		Where is this information to be stored? Do all team members have access to this file?	Completed?	Date		
10		How often will this information be reviewed?	Completed?	Date		
11		Who is responsible for monitoring the financial resources?	Completed?	Date		

PIMS

Resource management

Risk Management

Stakeholder Engagement, Communi

Data Management

Outc ...





A		B		C	D	E	F
RESOURCE MANAGEMENT							
A		B		C	D	E	F
		Who is responsible for monitoring the financial resources?		Completed?	Date		
	Other Resources (e.g., IT, natural resources)	What other resources are essential to the undertaking of the project (for example, online data storage and computer software)?		Completed?	Date		
		Where is this information to be stored? Do all team members have access to this file?		Completed?	Date		
		How often will this information be reviewed?		Completed?	Date		
		Who is responsible for monitoring the financial resources?		Completed?	Date		
		Where is this information to be stored? Do all team members have access to this file?		Completed?	Date		
	Communication & Monitoring	How often will this information be reviewed?		Completed?	Date		
		Who is responsible for monitoring overall resources, including reallocation and adjustment?		Completed?	Date		
		Are any resources necessary to be reallocated?		Completed?	Date		
	Reallocation & Adjustment	Document here which resources are to be reallocated/adjusted.		Completed?	Date		
		When are these to be reviewed?		Completed?	Date		

PIMS

Resource management

Risk Management

Stakeholder Engagement, Communi

Data Management

Outc ...

# Risk Management



- Assess any factors that could prevent the ability to meet deadlines

	A	B	C	D	E	F	G	H
1	<b>RISK MANAGEMENT</b>							
2	<b>Risk Description</b>	<b>Impact description</b>	<b>Impact Level</b>	<b>Probability level</b>	<b>Priority level</b>	<b>Mitigation notes</b>	<b>Person Responsible</b>	<b>Date</b>
3	<i>What risks could have a negative impact upon the team's ability to meet completion deadlines?</i>	<i>What impact would this have on the project?</i>	<i>1-5 score (1 being low impact and 5 being high impact)</i>	<i>1-5 score (1 being low probability and 5 being high probability)</i>	<i>1-5 score (1 being low priority and 5 being high priority)</i>	<i>Notes on how this will be addressed.</i>	<i>Team member completing Risk assessment</i>	





# Risk Management



MARINE  
SABRES

Annex 1 - Description....pdf

## LIST OF CRITICAL RISKS

Critical risks & risk management strategy			
Grant Preparation (Critical Risks screen) — Enter the info.			
Risk number	Description	Work Package No(s)	Proposed Mitigation Measures
1	Failure to establish the needed information flow and linkages between WPs (likelihood low, severity medium)	WP7, WP5, WP6, WP3, WP1, WP2, WP4	The organisation of activities and the management structure of SABRES is designed to foster collaboration and synergies among WPs and partners. Many of the partners have successfully collaborated previously, and actively wrote the proposal together. In every SC meeting, WP interactions and interdependencies to best exploit possible synergies and ensure information flow will be reviewed. In addition, WP3 will develop a transdisciplinary Simple SES for the integrative assessment of marine ecosystems, that will further support WP conceptual linkages. Both WP4 and WP2 link to both DAs to provide fail-safes.
2	Quality of deliverable is low (likelihood low, severity high)	WP7, WP5, WP6, WP3, WP1, WP2, WP4	The budget has been prepared to allow proper achievement of all deliverables. Risk is low given the excellent and complementary expertise of all partners involved in the consortium. In addition, a system of two internal reviewers per deliverable will be established to check quality of deliverables; reviewers will review an early annotated outline and the draft version of deliverables before submission.
3	Failure to submit deliverables according to project timeline (likelihood low, severity high)	WP7, WP5, WP6, WP3, WP1, WP2, WP4	The organisation of activities and the management structure is designed to deliver in time. The WP leaders, task leaders and the coordination team will continuously monitor progress to mitigate inefficient/ineffective research activities. The coordination team will establish a system of deliverable and milestone reminders for fixed points in time.
4	Data loss and corruption due to cyberattacks (likelihood low, severity high)	WP1	Different actions will be undertaken to reduce the risk of cyberattacks and prevent the loss of data following the ISO 27032 standard that provides guidance on addressing a wide range of cyber security risks, including user endpoint security, network security and critical infrastructure protection (e.g., LifeBlock).
5	Limited engagement of project partners to ensure long-term sustainability of project products (likelihood low, severity high)	WP1	International organisation and European research infrastructures involved in the project directly as partners or with established collaboration with project partners have in their mission the long-term maintenance and operation of services produced for the stakeholder communities both by themselves and by other organisation and projects. The engagement of these partners and partner related institutions will be ensured early in the

36

Location on SharePoint:

Documents > DOCUMENTS FOR REFERENCE > 101058956\_Grant Agreement

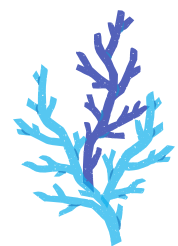
Name	Modified	Modified By
Annex 1 - Description of the action (part A)....	October 20, 2022	Emma Verling



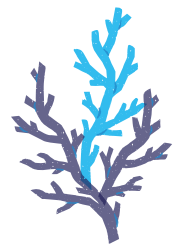
# Stakeholder Engagement, Communication, and Management



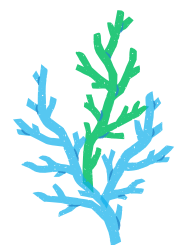
**MARINE**  
SABRES



We use "boundary decisions" to simplify the complex marine system, deciding what is important and needs to be included.



These decisions help us to focus on the right things without spending too much time and resources.



Everyone inside the boundary plays an important part in shaping and improving our plans and response measures.







Type of Stakeholder	Stakeholder
Extractors (fishers, resource removers)	<i>List stakeholders here.</i>
Inputters (dischargers, polluters)	<i>List stakeholders here.</i>
Beneficiaries (those acquiring the benefits)	<i>List stakeholders here.</i>
Affectees (society, those paying the costs)	<i>List stakeholders here.</i>
Regulators (government, legislators, decision-makers)	<i>List stakeholders here.</i>
Influencers (expert groups, politicians, NGOs)	<i>List stakeholders here.</i>



Interest	SUBJECTS	PLAYERS
	List stakeholders here who are interested in the project, but have little influence over the outcomes (e.g. local individuals).	List stakeholders here who are interested in the project and have a high influence over the outcomes (e.g. large industry in the area, local environmental groups).
	CROWD	CONTEXT SETTERS
	List stakeholders here who currently exhibit neither interest nor power to influence the issue of concern (e.g. general public of the country).	List stakeholders here who may have a high degree of power over the future of the issue, particularly in terms of influencing the future context within which responses will need to operate (e.g. local governing bodies; marine planning authorities).
Power		

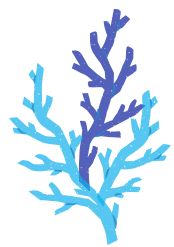


Communication type	Stakeholders
Smaller communication methods; Sound bites, headlines, Tweets and one-page briefing notes.	List stakeholders here.
More in-depth and larger communication methods; Theses, reviews, scientific papers, and consultant reports.	List stakeholders here.

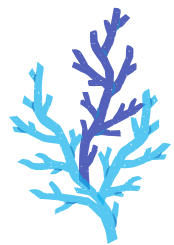
# Data Management



**MARINE**  
SABRES



A data management plan (DMP) is a written document outlining the plans for managing research data both during and after the project.



The Marine SABRES project has an overall DMP which we recommend to be referenced in ensuring the DA application is in line with this Marine SABRES approach to GDPR and data provenance.







Category	Key Points	Data management actions
File Types & Formats	What types of files will be created as part of the project? Will data be transformed and/or transferred as part of the process of analysis? Outlining all the types, sources, and estimated size of data being collected and analysed will help you identify potential issues relating to storage, sharing, and preservation.	List the characteristics of the data to be collected (e.g. quantitative, text, audio, video, code, etc.)
		Include the file formats/software and if they are open or proprietary. List relevant physical formats like lab notebooks here.
		Outline the file types you'll be creating or transforming during collection and analysis.
		What is the anticipated size of data? Will require additional resources?
Documentation	It is important to document how files are being managed as you may want to or be expected to share your data, and someone may want to verify, replicate, or reuse your data. Describe the documentation and quality assurance strategies for each type of data during collection and analysis. Consider using a file naming convention and using built-in documentation capabilities, like taking notes in code scripts.	Outline what documentation you will create here.
		Describe workflows for systematic capture of study information.
		How will you add, update, and maintain the data and documentation? Who will be responsible for this management?
		How will you track multiple files or versions?
		How will non-digital documentation be handled?
		Establish if there is a relevant disciplinary standard for documentation and metadata* you could use.
		Consider what documentation will be needed for shared/preserved data.
		<a href="#">Consider creating a README document for shared/preserved data you'll use during collection and analysis.</a> <a href="#">Where will this be stored?</a>



Storage, Security & IP	Storage location, data safety, and access control. In almost all cases, research data should be kept in secure storage ( <b>what does this mean in terms of this project?</b> ). Avoid using local hard drives, portable storage devices, laptops, and tablets for storage to reduce the risk of accidental loss.	<i>Describe where you will store your data at every stage of collection and analysis (be specific about the journey your data will take).</i>
		<i>Determine how you will keep your data safe to prevent accidental loss and unauthorised access</i>
		<i>Decide if you will transfer data from a collection tool to do your analysis, e.g. voice recorder, field measurements, or online survey</i> <i>How and when will you do this? Every week? After data collection ends?</i>
		<i>Describe how and when you will transfer data if necessary, including deleting data from collection tools/storage.</i>
		<i>Identify any ethical, legal or commercial issues with your data, e.g. identifiable data, copyright materials, patents, etc. How will you protect the data? (This could include transforming, de-</i>
		<i>Identify who will have access to the data. How will collaborators have access to the data?</i>
		<i>Identify any special storage or computing requirements you may have.</i>
		<i>Describe how you will securely store and maintain any non-digital data.</i>



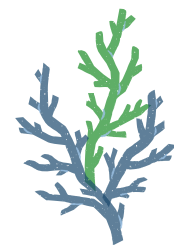


Storage, Security & IP	Storage location: almost all cases require secure storage (e.g. encrypted storage device). Avoid public storage devices to reduce the risk of data loss.	Data Sharing	Describe where you will store your data at every stage of collection and analysis (be specific)	
			<p>Data sharing for verification and reuse is an increasingly important marker of research integrity. Your plan should identify what data will or will not be shared from the project and, for data that can't be shared, you should include a justification for why not. For shareable data, you should outline where, when, and how others can access it. Often data is released following publication or at the close of a project. Be aware: some funders and publishers require data to be shared within specific timelines (what is the expectation on this project?).</p> <p>Remember, sharing data isn't all or nothing. You can still engage in a culture of openness and transparency while appropriately protecting your data:</p>	Make sure your consent forms don't prohibit sharing/retention and, even better, ensure that they mention that de-identified data will be shared in an open repository If the data cannot be shared, explain why (e.g. don't own the data, national security, copyrighted)
				Outline what parts of your data can and cannot be shared
				Describe and justify any restrictions or terms of access (restricted, NDA, etc.) When will the data be released?
				Is there non-digital data that needs to be made available? How will people request access (e.g. a publicly discoverable metadata record)?
				Will you transform the data? (e.g. de-identify or convert to an open format)
				Identify how you will share your data, such as depositing in a repository <a href="#">Consider applying a Creative Commons license to your shared data or code</a> <a href="https://www.go-fair.org/fair-principles/">Check out the FAIR principles of data sharing (https://www.go-fair.org/fair-principles/)</a>
				Best practice is to deposit the data into a suitable data repository. Repositories provide the best visibility, tracking, and safe keeping for your data (what is recommended for this project?). Identify a suitable repository. Consider a discipline specific repository that is most appropriate for your data. Check out PLOS' list of recommended
				Releasing some data publicly and restricting access to other parts
				Transforming the data to share it more openly
				Restricting access to bona fide researchers or on a case-by-case basis
				Outlining terms of access and/or applying for a copyright licence
				Only allowing access for verification of findings and subject to a non-disclosure agreement
				Creating a public metadata record outlining what data is held and why it cannot be shared

# Evaluation



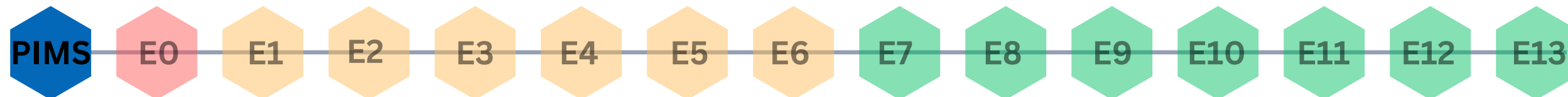
Participants in a multi-stakeholder setting usually define their own evaluation criteria in relation to specified goals and objectives. In terms of the ISA process, we have to think of evaluation as involving two considerations:



Process Evaluation



Outcome Evaluation







# Outcome

	A	B	C	D	E
1	<b>OUTCOME EVALUATION</b>				
2	Site	The scope of the objectives			
3					
4					
5					
6	DA Sites	The broad scope of the goal	Objectives		Indicator/Target
7	The Tuscan Archipelago	Tourism and conservation of seagrass beds: We will restore seagrass beds by finding alternative mooring solutions. The recovery of seagrass beds from physical disturbance will be assessed by replicated diving surveys to assess the recovery rate in terms of biodiversity, protection from invasive species and carbon sequestration. Measures to promote more sustainable mooring and boat use across private users and commercial charter companies will be developed.	Is this objective Specific, Measurable, Achievable, Realistic and Time-bound?	What is the scale of this objective (local, national, regional)?	The desired final state and the date at which it should be assessed, with appropriate intermediate assessments to check progress if appropriate, should be specified.
8			Is this objective Specific, Measurable, Achievable, Realistic and Time-bound?	What is the scale of this objective (local, national, regional)?	The desired final state and the date at which it should be assessed, with appropriate intermediate assessments to check progress if appropriate, should be specified.
9			Is this objective Specific, Measurable, Achievable, Realistic and Time-bound?	What is the scale of this objective (local, national, regional)?	The desired final state and the date at which it should be assessed, with appropriate intermediate assessments to check progress if appropriate, should be specified.
10			Is this objective Specific, Measurable, Achievable, Realistic and Time-bound?	What is the scale of this objective (local, national, regional)?	The desired final state and the date at which it should be assessed, with appropriate intermediate assessments to check progress if appropriate, should be specified.
11			Is this objective Specific, Measurable, Achievable, Realistic and Time-bound?	What is the scale of this objective (local, national, regional)?	The desired final state and the date at which it should be assessed, with appropriate intermediate assessments to check progress if appropriate, should be specified.
12			Is this objective Specific, Measurable, Achievable, Realistic and Time-bound?	What is the scale of this objective (local, national, regional)?	The desired final state and the date at which it should be assessed, with appropriate intermediate assessments to check progress if appropriate, should be specified.
13			Is this objective Specific, Measurable, Achievable, Realistic and Time-bound?	What is the scale of this objective (local, national, regional)?	The desired final state and the date at which it should be assessed, with appropriate intermediate assessments to check progress if appropriate, should be specified.
14			Is this objective Specific, Measurable, Achievable, Realistic and Time-bound?	What is the scale of this objective (local, national, regional)?	The desired final state and the date at which it should be assessed, with appropriate intermediate assessments to check progress if appropriate, should be specified.

# Process



**MARINE**  
SABRES

	A	B	C	D	E	F	G
1							
2							
3	<b>Focussing on the group option analysis session, to what extent do you agree or disagree with the following statements:</b>						
4			Strongly Disagree	Disagree	Agree	Strongly Agree	Neither Agree nor Disagree
5							
6	Communication	a. There was a good exchange of ideas and viewpoints between participants					
7		b. All participants contributed to the discussion					
8		c. A shared language was being used					
9		d. Some participants dominated discussions which prevented some other participants from contributing					
10		e. Participants understood and were focussed on the options analysis task					
11	Consensus	a. Participants' opinions converged as they discussed options for their respective positions					
12		b. Participants became aware that there were more options than they originally thought					
13		c. Participants did not reach agreement on the analysis of the options					
14		d. The approach to analysing options helped participants communicate their ideas to others					
15	Commitment	a. There was a strong belief and recognition of the value of the options analysis exercise					
16		b. Participants' level of engagement with the analysis exercise was low					
17		c. There was a strong desire to achieve an analysis of the options which was both correct and complete through the exercise					
18							

PIMS

E0

E1

E2

E3

E4

E5

E6

E7

E8

E9

E10

E11

E12

E13



# Governance

What rules are in place that influence activities and management within the area?

## Deliverable 3.2 - Governance Audit Guidelines



**Table 2. Working document for collating national legislative information** (moving clockwise around Figure 1b).

BOX on Figure 1b	LEGISLATION	COMPLETE THIS COLUMN TO STATE YOUR NATIONAL IMPLEMENTATION & THE PROTECTION IT AFFORDS	Added to Figure 1b ✓
<b>Regional Sea Convention</b>			
Box 1	Insert your Regional Sea Convention in the central area (highlighted in yellow) e.g. OSPAR, HELCOM, Barcelona or Bucharest.	e.g. UK - OSPAR	
<b>EU Marine Strategy Framework Directive (MSFD)</b>			
Boxes 2a and 2b.	Under which piece of national legislation is the MSFD implemented? (If just one main act or regulation, then delete the second box).	e.g. UK – Marine Strategy Regulations; Environment Act	
Box 2c.	Do you have any nationally implemented legislation which also helps to achieve GES?		
Box 2d	State what specific protection this legislation gives your Demonstration Area.		
<b>EU Marine Spatial Planning Directive (MSPD)</b>			
Box 3	Which piece(s) of national primary/enabling legislation implements the MSPD in your country?		
Box 3a	State what components or sub-area this act/regulation specifically protects in the MarineSABRES Demonstration Area.		
<b>CBD COP9 - Ecologically or Biologically Significant Marine Areas (EBSAs)</b>			
Box 4	Do you use this term and if so, do you have any designated EBSAs? If so, name the area.		
Box 4a	What specific protection does this concept/designation give to the Demonstration Area?		



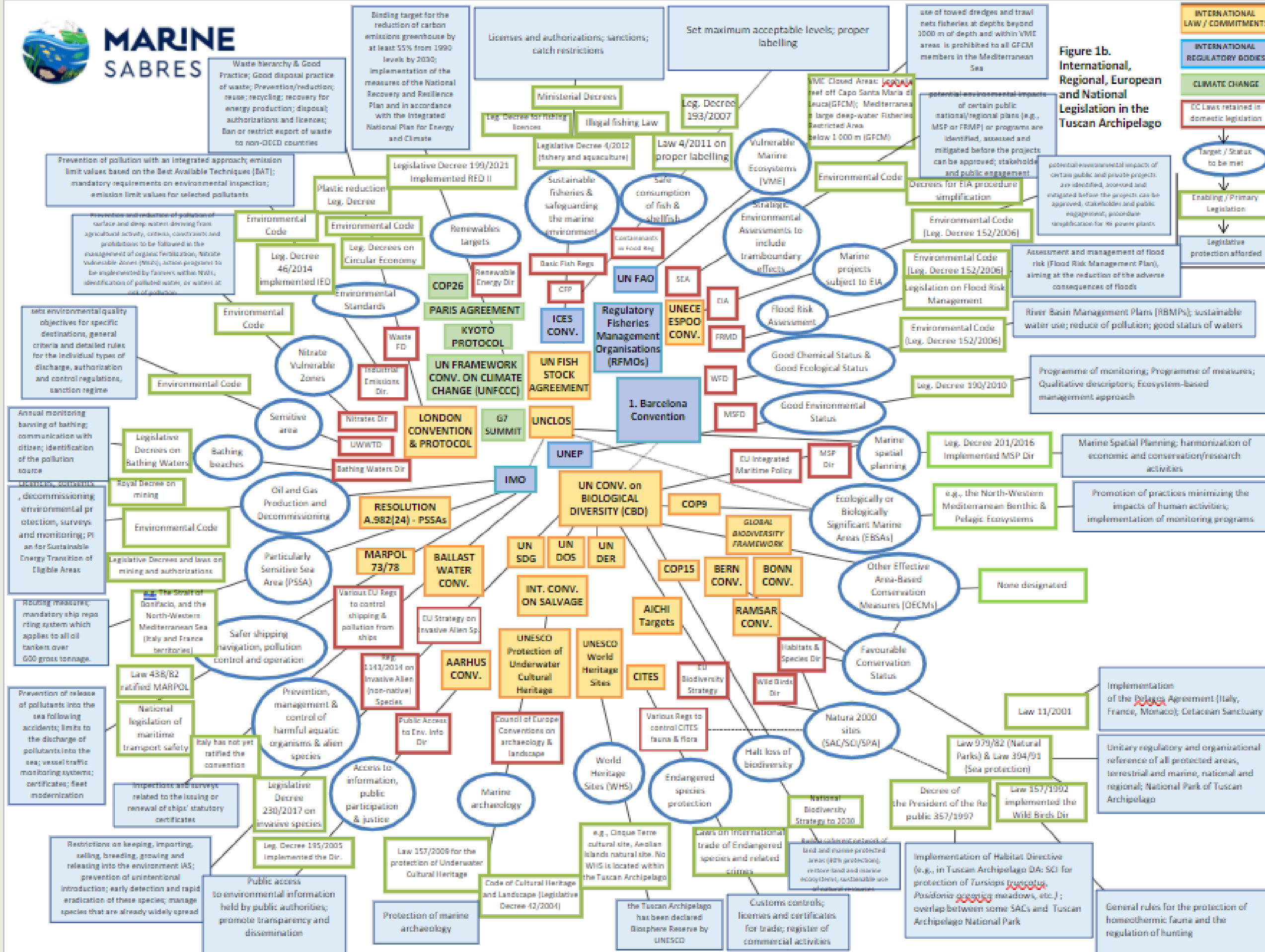


**MARINE  
SABRES**



**MARINE  
SABRES**

Figure 1b.  
International,  
Regional, European  
and National  
Legislation in the  
Tuscan Archipelago



# Administration



Who play a role in management of the area?

## Deliverable 3.2 - Governance Audit Guidelines

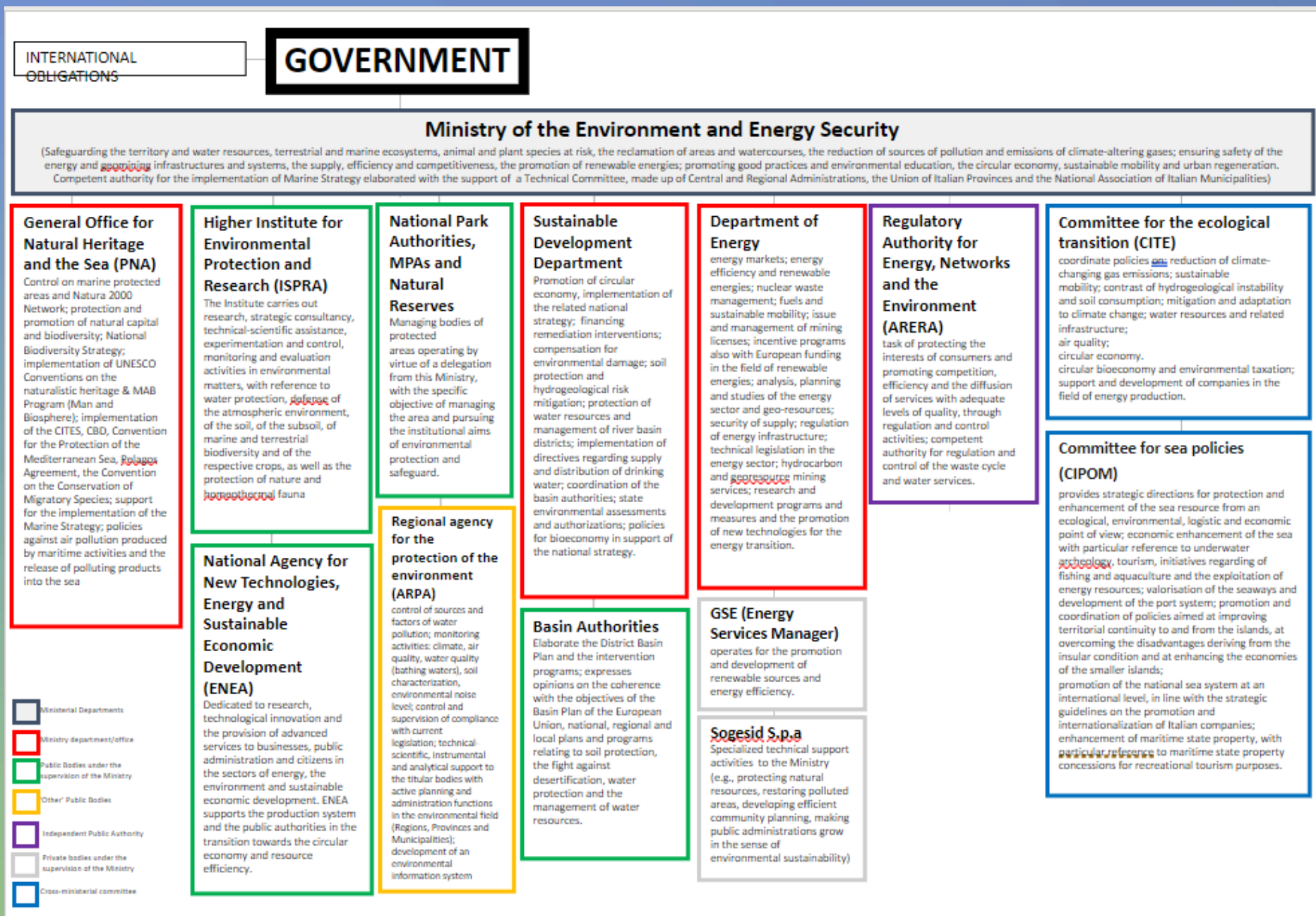


Table 3. Working document for collating statutory organisation/administrative information.

Statutory Organisation	Hierarchy If an agency/body – under which department do they operate	Overview Describe the vision of the organisation	Responsibilities Description of their specific role in relation to:		
			Maritime Spatial Planning (MSP)	Marine Protected Areas (MPAs)	Marine Strategy Framework Directive (MSFD)
e.g. Marine Management Organisation (MMO), England	Statutory. Executive Non-Departmental Public Body working under the Department of Environment, Food and Rural Affairs (Defra) in England and Wales	Protecting and enhancing the marine environment and supporting UK economic growth by enabling sustainable marine activities and development.	Marine planning (planning and licensing functions for English waters and developing marine plans covering the English marine area); Marine regulation & licensing (consenting process, harbour orders (HO), Sec 36 of Electricity Act (>1MW to 100MW) (also with responsibilities for Sec 36 and certain HDs in Welsh inshore waters)); Fisheries (regulate fishing outside territorial waters and outside MPAs, dispensations, monitoring & enforcement, quotas, statistics & vessels licences).	Protecting the environment (marine pollution, nature conservation (MCZs) & wildlife licences).	Assists Defra to deliver the UK Marine Policy Statement by taking measures to improve the state of the UK's marine environment and achieve GES under the MSFD.



# Administration



**MARINE**  
SABRES



Funded by  
the European Union

## Marine SABRES Deliverable 3.2

# Governance Audit Guidelines to support Demonstration Areas (DAs)

Authors: Sue Boyes and Mike Elliott





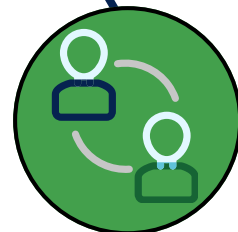
# PIMS Summary



Planned effectively to ensure a good foundation of the SES process to collect data.



Assessed relevant risks and logistical considerations to the process and planned for mitigations and contingencies.



Planned and considered how and who to communicate with to gather a view of the social-ecological system.



Understood and considered what rules are in place (Policy) and who plays a role in management (Administration)



Ready to start the data collection and integrated systems analysis process.



**MARINE**  
SABRES

# 04

## Data collection and structuring

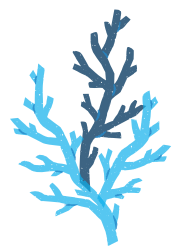


**MARINE**  
SABRES

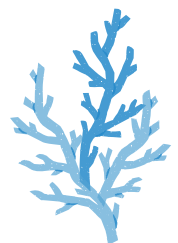
# The DAPSI(W)R(M) and Modelling process



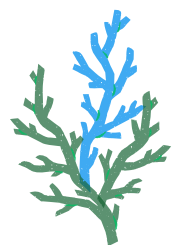
**MARINE**  
SABRES



Part 3 of the Guidance document



The underpinning framework and systems discipline techniques of modelling.

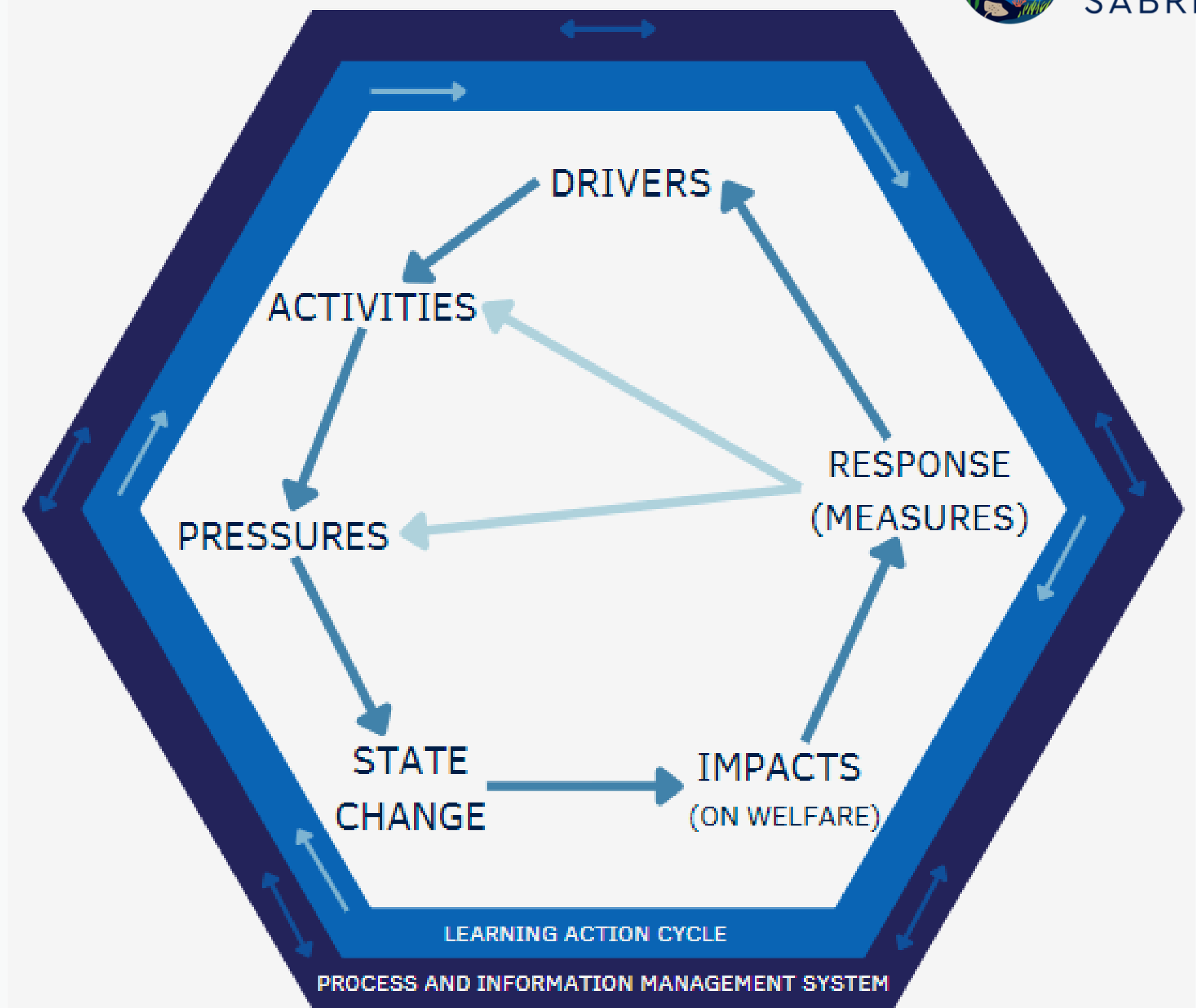


DAPSI(W)R(M) and Causal Loop Diagrams



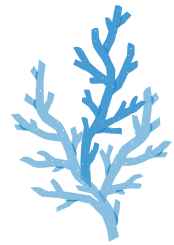


# The DAPSI(W)R(M) Framework

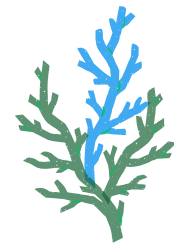


# Data necessary for the approach:

## Indicators



Indicators are a tool “to monitor and assess the state of the marine environment and to manage human activities having an impact upon it”



When selected appropriately, indicators can show changes in the outcomes of the complex system



# Drivers

The human needs which warrant the activities.

# State change

## **Ecosystem services:**

The direct contribution of assets to human wellbeing and quality of life.

## **Marine Process and Functioning:**

The underlying processes and functions that result in the ecosystem services.

# Activities

Individual anthropogenic activities to satisfy human needs.

# Impacts (on Welfare)

The products, qualities and benefits society gets from the ecosystem services.

# Pressures

Reflect the mechanisms of change and can result in changes to the natural system



# Impacts (on Welfare)

The products, qualities and benefits society gets from the ecosystem services.

# State change

## **Ecosystem services:**

The direct contribution of assets to human wellbeing and quality of life.

## **Marine Process and Functioning:**

The underlying processes and functions that result in the ecosystem services.

# Pressures

Reflect the mechanisms of change and can result in changes to the natural system



# Activities

Individual anthropogenic activities to satisfy human needs.

Activities are the means of retrieving goods and benefits from the marine ecosystem (Elliott et al., 2017). The distinction of the Activities from the Drivers in the marine environment refers to the actions taken to meet basic human needs (the Drivers). At the same time, Pressures are the consequences or impacts that arise from these activities, as they affect the natural system (Elliott et al., 2017).

# Drivers

The human needs which warrant the activities.

# Drivers

Cleaner water
Cultural wellbeing
Equality Diversity and Inclusion
Food security and improved nutrition
Healthier climate
Improved human health benefits and wellbeing
Identity and belonging
Safer places
Other

# Activities

Shellfish aquaculture_Bottom culture
Finfish aquaculture
Seaweed Shellfish aquaculture, Suspended rope net culture and Trestle culture
Coastal flood and erosion risk management schemes
Piling_Port and Harbours Coastal flood and erosion risk management schemes
Offshore coastal defence structures
Managed realignment
Leisure e.g. swimming, rock pooling
Cultural and heritage sites e.g. wrecks, sculptures, foundations etc.
Marine and Coastal Research and teaching

# Pressures

Input of genetically modified species and translocation of native species
Loss of or change to natural biological communities due to cultivation of animal or plant species
Disturbance of species due to human presence
Extraction mortality or injury to wild species
Physical disturbance to seabed temporary or reversible
Physical loss due to permanent change of seabed substrate or morphology and to extraction of seabed substrate
Changes to hydrological conditions

# State change

## Marine Processes and functioning

Sea space
Sea water
Substratum
Production
Decomposition
Food web dynamics
Ecological interactions
Hydrological processes
Geological processes

## Ecosystem Services

Biological control
Natural hazard regulation
Waste breakdown and detoxification
Carbon sequestration
Coastal and marine biota
Climate regulation
Natural hazard protection
Clean water and sediments
Places and seascapes
Other

# Impacts (on Welfare)

Aesthetic benefits
Clean water and sediments
Education and Research
Equality Inclusion and Diversity
Fertilisers and biofuels
Food for human consumption
Food not for human consumption
Healthy climate
Housing
Human health benefits
Human wellbeing

# DAPSI(W)R(M) Illustrative Indicator Names




# Analysis Information Sheet

This workbook includes all relevant and referenced tables relating to the Integrated Systems Analysis (Part 3) of the Simple SES guidance.

Tasks	Link to tables												Progress			
Exercises	<a href="#">E1 Goods and Benefits</a>	<input type="checkbox"/>	<a href="#">E2(a) Ecosystem Services</a>	<input type="checkbox"/>	<a href="#">E2(b) Marine Processes and Functioning</a>		<input type="checkbox"/>	<a href="#">E3 Pressures</a>	<input type="checkbox"/>	<a href="#">E4 Activities</a>	<input type="checkbox"/>	<a href="#">E5 Drivers</a>	<input type="checkbox"/>	<a href="#">E6 Closing the Loop</a>	<input type="checkbox"/>	
Behaviour Over Time Graphs	<a href="#">Goods and Benefits</a>	<input type="checkbox"/>	<a href="#">Ecosystem Services</a>	<input type="checkbox"/>	<a href="#">Marine Processes and functioning</a>				<input type="checkbox"/>	<a href="#">Pressures</a>	<input type="checkbox"/>	<a href="#">Activities</a>	<input type="checkbox"/>	<a href="#">Drivers</a>	<input type="checkbox"/>	
Adjacency and Sensitivity matrices	<a href="#">Goods &amp; Benefits and Ecosystem Services</a>	<input type="checkbox"/>	<a href="#">Ecosystem Services and Marine Process and Functioning</a>	<input type="checkbox"/>	<a href="#">Marine Process and Functioning and Pressures</a>			<input type="checkbox"/>	<a href="#">Pressures and Activities</a>	<input type="checkbox"/>	<a href="#">Activities and Drivers</a>	<input type="checkbox"/>	<a href="#">Drivers and Goods &amp; Benefits</a>		<input type="checkbox"/>	
Kumu Export Sheets	<a href="#">Labels and Types</a>	<input type="checkbox"/>	<a href="#">KUMU Goods and Benefits &amp; Ecosystem Services</a>	<input type="checkbox"/>	<a href="#">KUMU Ecosystem Services and Marine Processes and Functioning</a>	<input type="checkbox"/>	<a href="#">KUMU Marine Processes and Functioning and Pressures</a>	<input type="checkbox"/>	<a href="#">KUMU Pressures and Activities</a>	<input type="checkbox"/>	<a href="#">KUMU Activities and Drivers</a>	<input type="checkbox"/>	<a href="#">KUMU Drivers and Goods and Benefits</a>		<input type="checkbox"/>	


Once you have completed the sheet/task, check the box to indicate your progress.



UCC


University College Cork, Ireland

Coláiste na hOllscoile Corcaigh




MaREI


Energy · Climate · Marine



LifeWatch ERIC




arditi




MARE

centro de ciencias do mar e do ambiente




DTU Aqua

National Institute of Aquatic Resources




sjókovin

blue resource




eco logic



RIFS


POTSDAM



HAFRANNSÓKNASTOFNUN


Árannsókn- og rannsóknastofnun loftslags og vatna

Marine & Freshwater Research Institute




AZTi

INSTITUTE OF AQUATIC RESEARCH & TECHNOLOGY ALLIANCE




HuFoSS

For a sustainable future




UNIVERSITÀ DI PISA




UNIVERSITY OF PORTSMOUTH

Centre for Blue Governance




Klaipeda University

Marine Research Institute




WAGeningen

UNIVERSITY & RESEARCH




AALBORG UNIVERSITY




UAC

UNIVERSIDADE DO AÇORES




NIOZ


Royal Netherlands Institute for Sea Research



WWF




Cefas




UNIVERSITY OF PORTSMOUTH

Centre for Blue Governance



UNIVERSITY OF PORTSMOUTH

Centre for Blue Governance



MARINE SABRES

HOME

Master Data Sheet

VLOOK UP

Kumu Labels and Types

KUMU\_GB\_ES

KUMU\_ES\_PF

KUMU\_MPF\_P

KUMU\_P\_A

KUMU\_A\_D

KUMU\_D\_GB

GB BOT

E ...

# The ISA Excel 'Master Data Sheet'



Exercise 1										Exercise 2(a)										Exercise 2(b)									
Good/ Benefit Code	Location specific Good/Benefit	Indicator of Good/Benefit Quality/Quantity	Good/Benefit Indicator Data Source (Organisati on and/or Named Individual) or Data Gap	Good/Benefit Indicator Behaviour over time				Comment on Behaviour over time/Trend	Ecosys tem Service Code	Ecosystem Service	Relevant Ecosystem Service Indicator(s) of Quantity and/or Quality	Ecosystem Service Indicator Data Source (Organisati on and/or Named Individual) or Data Gap	Ecosystem Service Indicator Behaviour over time/Trend				Behaviour over time/Trend	Marine Processes and Functioning Code	Marine Processes and Functioning	Relevant Marine Processes and Functioning Indicator(s) Quantity and/or Quality	Marine Processes and Functioning Indicator Data Source (Organi sation and/or Named Individual) or Data Gap	Marine Processes and Functioning Indicator Behaviour over time/Trend				Comment on Behaviour over time/Trend	Press ure Code	Dominant Pressure	
				What is the relevant period to assess indicator change?	Previo us states (T-1, T- 2,...)?	Current state (T0)?	Data confidence level (5 highly certain-0 highly uncertain)						What is the relevant period to assess indicator change?	Previo us state s (T- 1, T- 2,...)?	Current state (T0)?	Data confidenc e level (5 highly certain-0 highly uncertain)						What is the releva nt period to asses s indica tor	Previo us states (T-1, T- 2,...)?	Current t state (T0)?	Data confiden ce level (5 highly certain-0 highly uncertain)				
GB1									ES1	Select	Select						MPF1	Select	Select								P1		
GB2									ES2	Select	Select						MPF2	Select	Select								P2		
GB3									ES3	Select	Select						MPF3	Select	Select								P3		
GB4									ES4	Select	Select						MPF4	Select	Select								P4		
GB5									ES5	Select	Select						MPF5	Select	Select								P5		
HOME										How do we measure this										Where is this information									

What is the  
good and  
benefit?

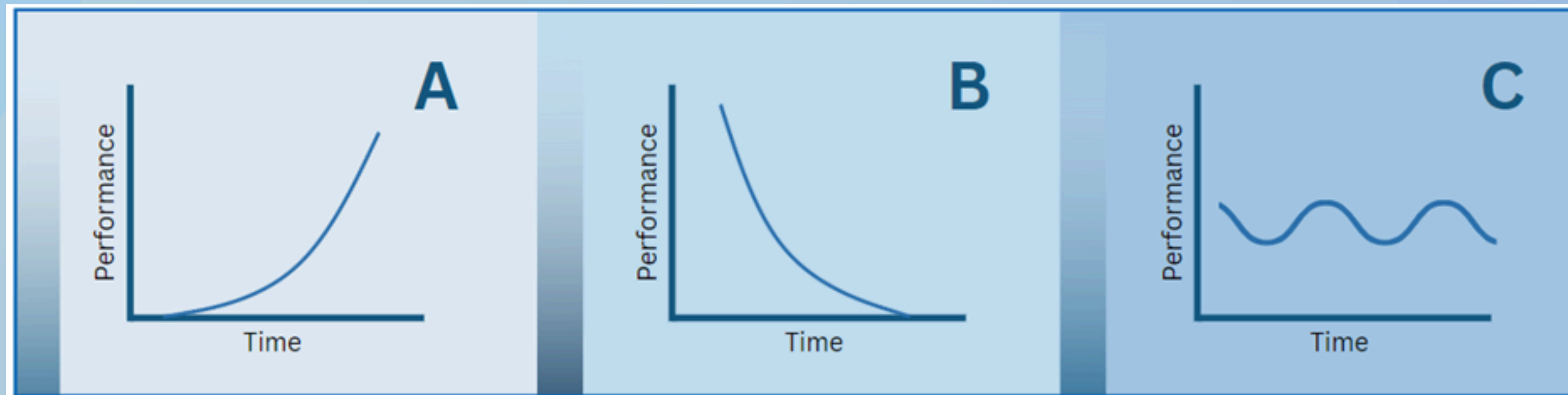
How do we  
measure  
this.

Where is  
this  
information  
from?

# Systems thinking tool

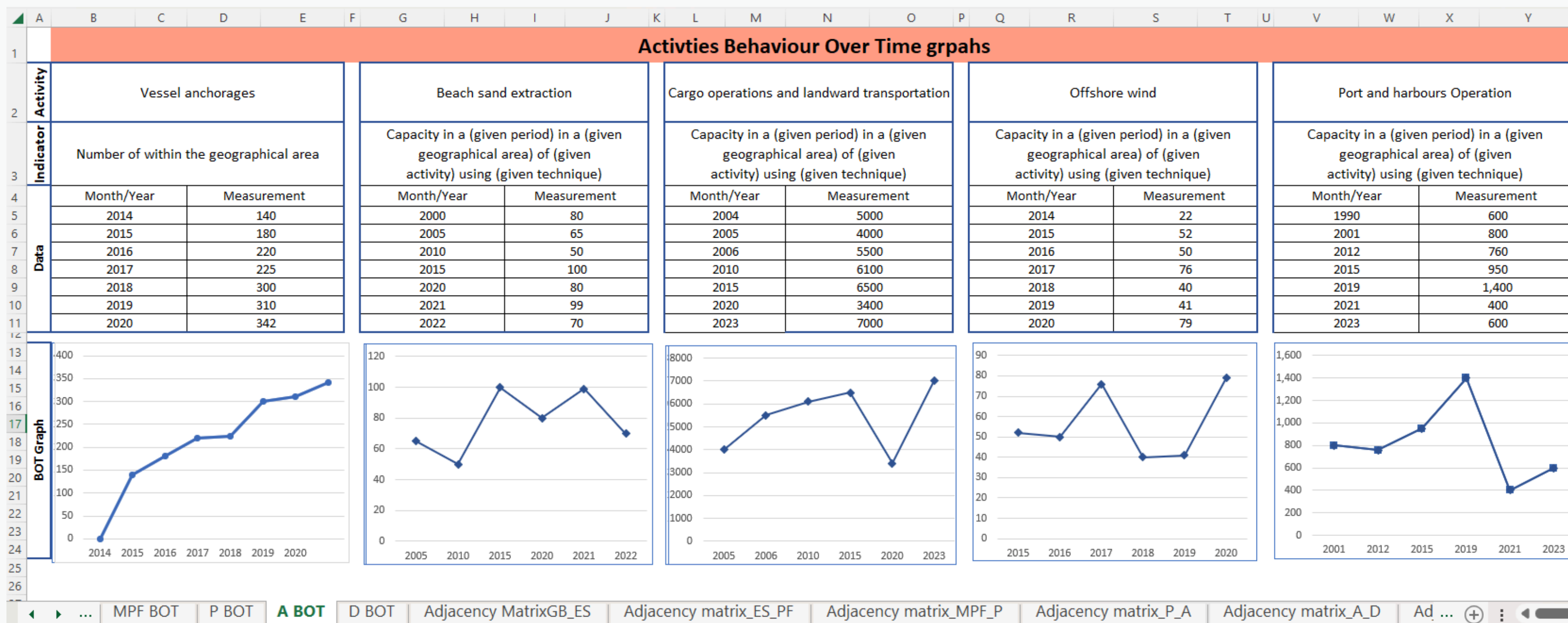
## Behaviour Over Time Graphs

The BOTs can be used to connect past observed behaviour with future behaviour in a way that offers insight into underlying causal structures.





# Behaviour Over Time (BOT) graphs



# Adjacency Matrices

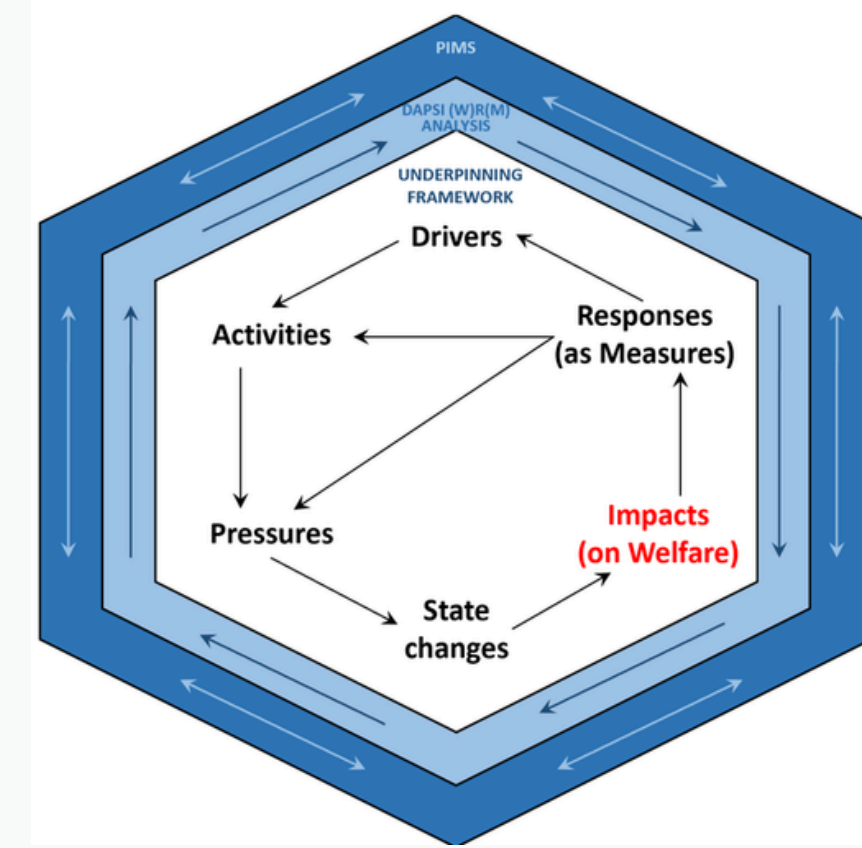


**MARINE**  
SABRES

Pressures and Activities														HOME			
		Pressures							Pressures					Pressures Behaviour Over Time		Activites Behaviour Over Time	
		Area loss of habitat type in the area (% of the area lost)	Frequency and duration of disturbance events (e.g., number of events per year)	Area of seabed cover (km²)	Oil spill incidents: The number and severity of oil spills resulting from offshore activities, typically	The temperature of the water			Area loss of habitat type in the area (% of the area lost)	Frequency and duration of disturbance events (e.g., number of events per year)	Area of seabed cover (km²)	Oil spill incidents: The number and severity of oil spills resulting from offshore activities, typically	The temperature of the water				
Adjacency Matrix	Activities	Number of within the geographical area	+	-	Select	Select	Select	Number of within the geographical area	Strong positive	Medium Negative	Weak Positive	Select	Select	Area loss of habitat type in the area (% of the area lost)		Number of within the geographical area	
		Capacity in a (given period) in a (given geographical area) of (given activity) using (gi	Select	Select	Select	Select	Select	Capacity in a (given period) in a (given geographical area) of (given activity) using (gi	Medium Positive	Strong Negative	Select	Select	Select	Frequency and duration of disturbance events (e.g., number of events		Capacity in a (given period) in a (given geographical area) of (given	
		Capacity in a (given period) in a (given geographical area) of (given activity) using (gi	Select	Select	Select	Select	Select	Capacity in a (given period) in a (given geographical area) of (given activity) using (gi	Weak Negative	Select	Select	Select	Select	Area of seabed cover (km²)		Capacity in a (given period) in a (given geographical area) of (given	
		Capacity in a (given period) in a (given geographical area) of (given activity) using (gi	Select	Select	Select	Select	Select	Capacity in a (given period) in a (given geographical area) of (given activity) using (gi	Select	Select	Select	Select	Select	Oil spill incidents: The number and severity of oil spills resulting from offshore		Capacity in a (given period) in a (given geographical area) of (given	
		Capacity in a (given period) in a (given geographical area) of (given activity) using (gi	Select	Select	Select	Select	Select	Capacity in a (given period) in a (given geographical area) of (given activity) using (gi	Select	Select	Select	Select	Select	The temperature of the water		Capacity in a (given period) in a (given geographical area) of (given	
		Capacity in a (given period) in a (given geographical area) of (given activity) using (gi	Select	Select	Select	Select	Select	Capacity in a (given period) in a (given geographical area) of (given activity) using (gi	Select	Select	Select	Select	Select				

**PIMS Considerations and initial task (Exercise 0):**  
 Setting the scope for the impacts on welfare caused by the situation considered problematic/ focal issue of concern

# Part A: Setting Priorities

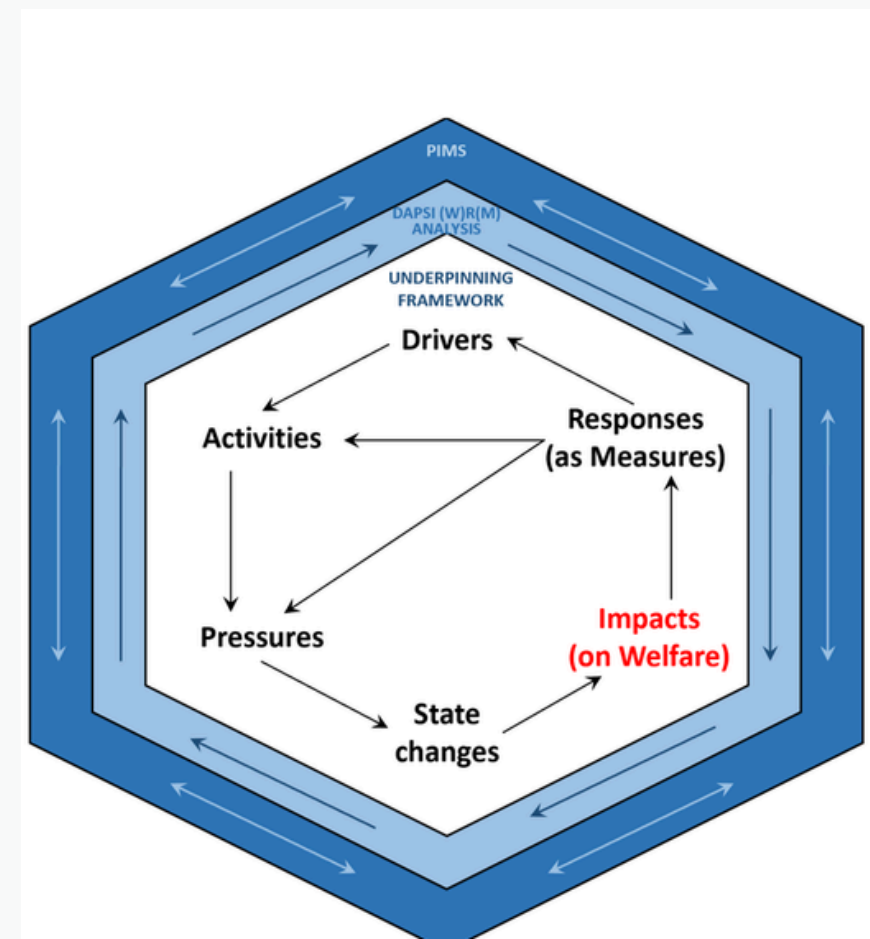




## Exercise 1:

Identify goods and benefits related to the impact of concern.

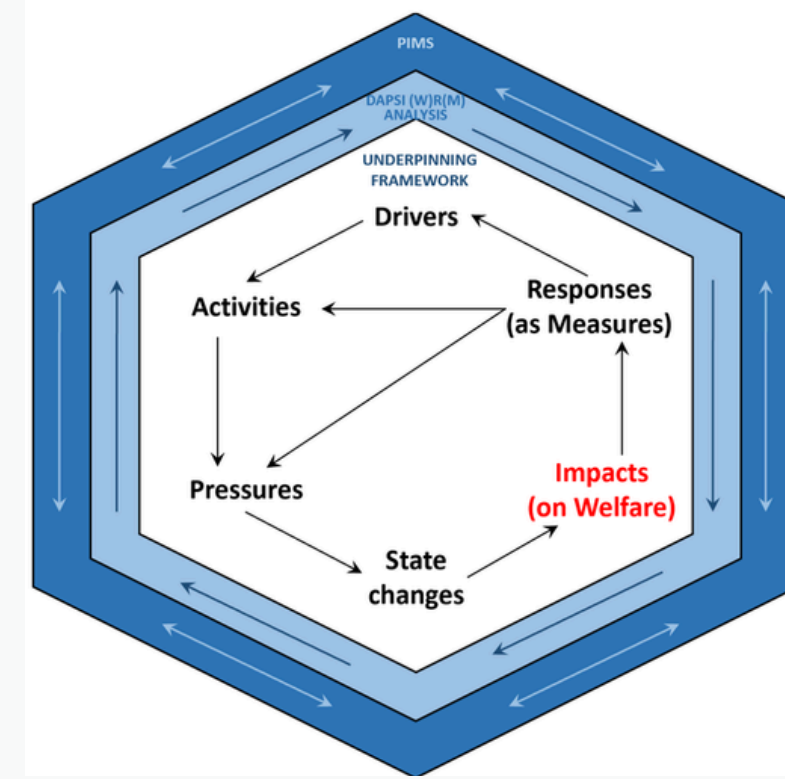
# Part A: Setting Priorities



## Exercise 2: Specifying State Changes (on Marine Processes and Functioning and Ecosystem Services) that affect the Goods and Benefits (Impacts (on welfare))

(a) For Ecosystem services

(b) Marine Ecosystem Processes and Functioning

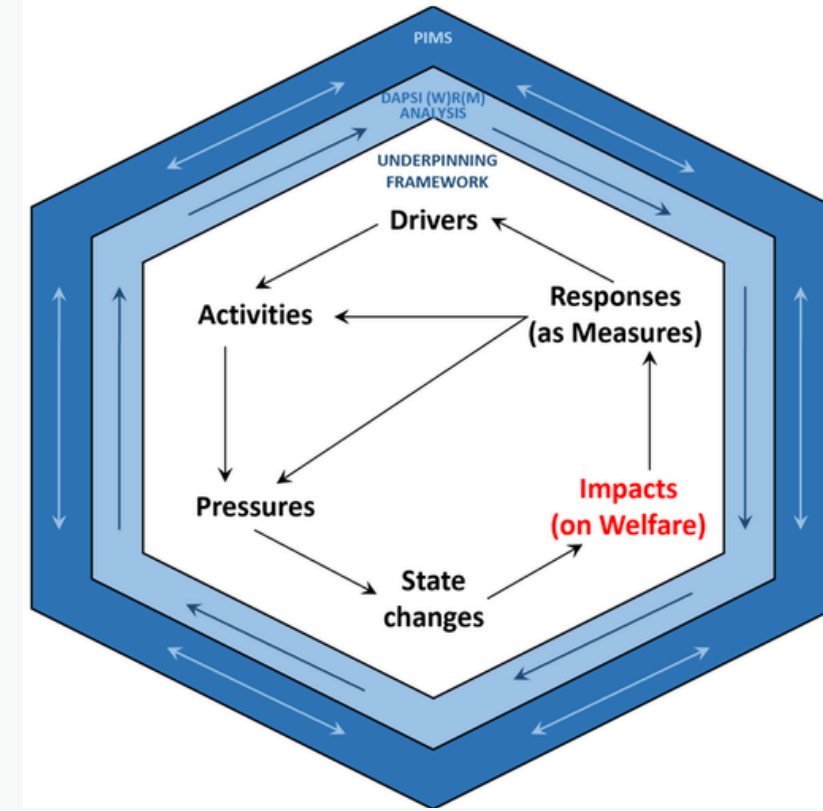


## Part B: Getting the Information



## Exercise 3: Specifying Pressures on State Changes

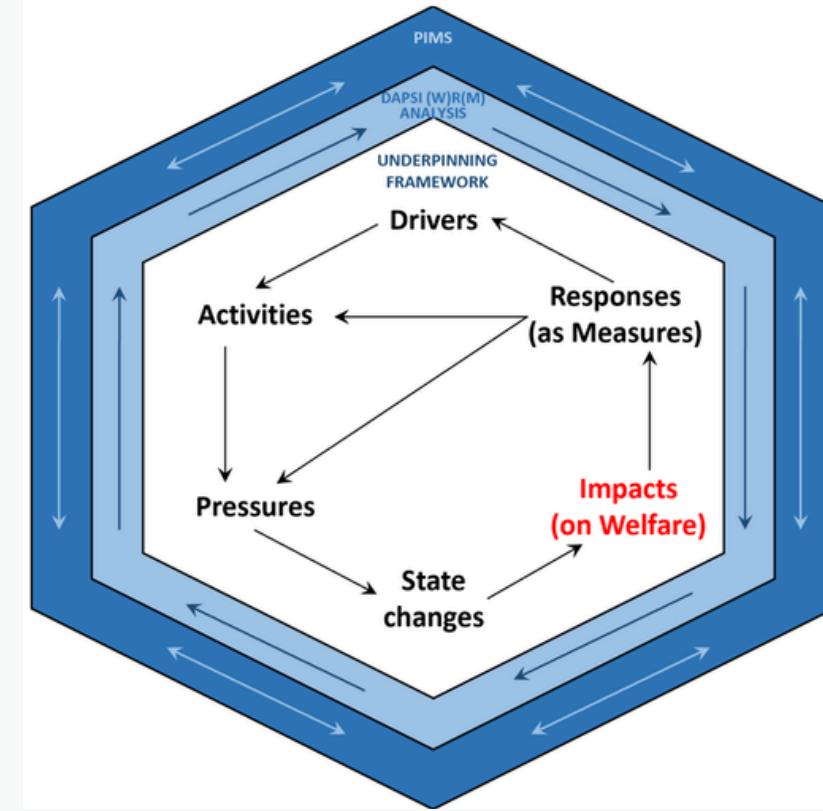
# Part B: Getting the Information





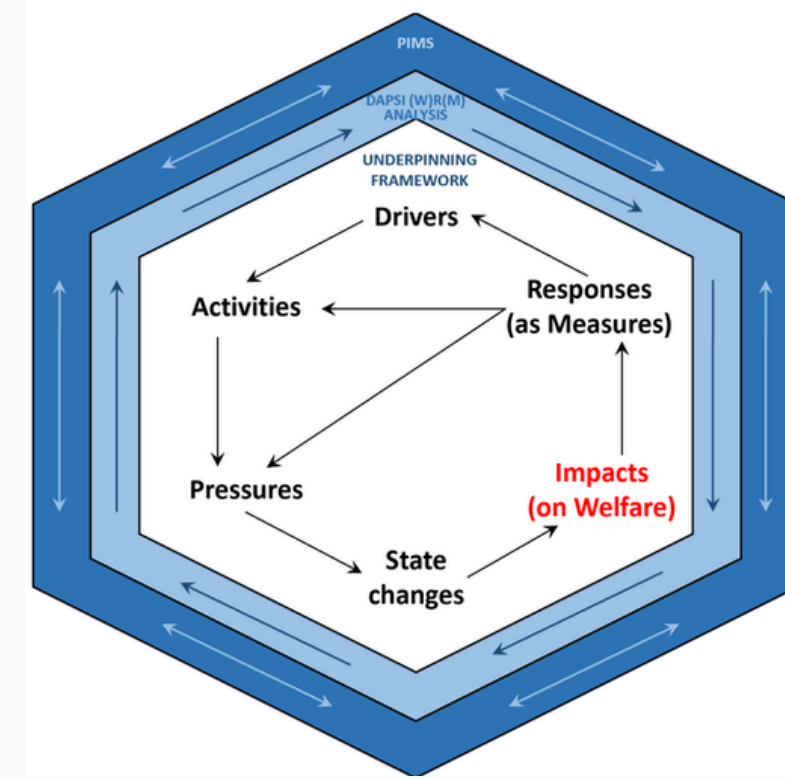
## Exercise 4: Specifying Activities that Affect Pressures

# Part B: Getting the Information



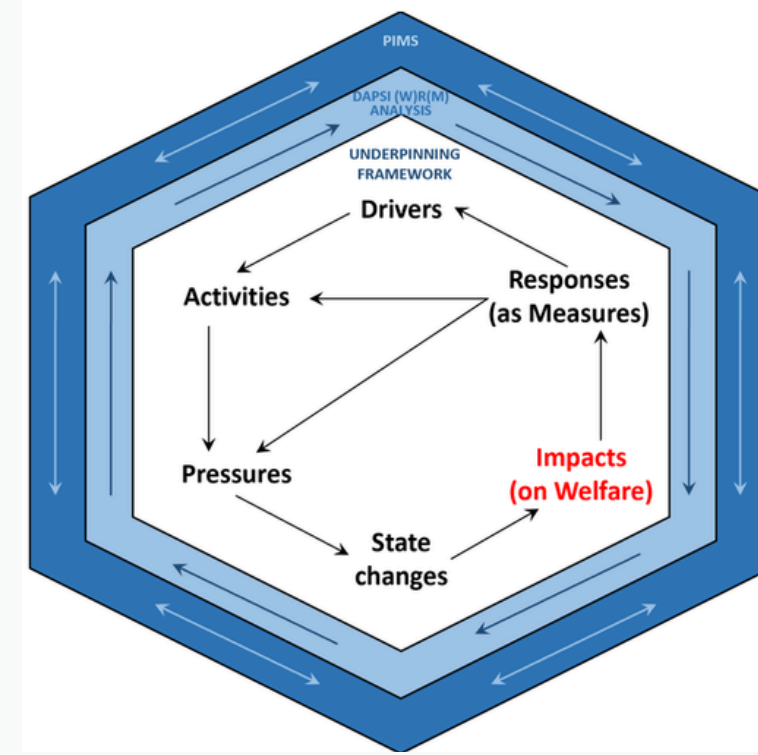
## Exercise 5: Specifying Drivers that give rise to Activities

# Part B: Getting the Information



## Exercise 6: Closing the Loop between Drivers and Impacts on Welfare (Goods/Benefits)

# Part B: Getting the Information





Part C:  
Using the  
Information

# Exercises 7-13: Analysis

Analysis of a CLD can lead to identifying leverage points for change. By focusing on those elements which significantly influence the system's behaviour, we can better capture a meaningful explanation and determine how best to influence the system in relation to our management goals.

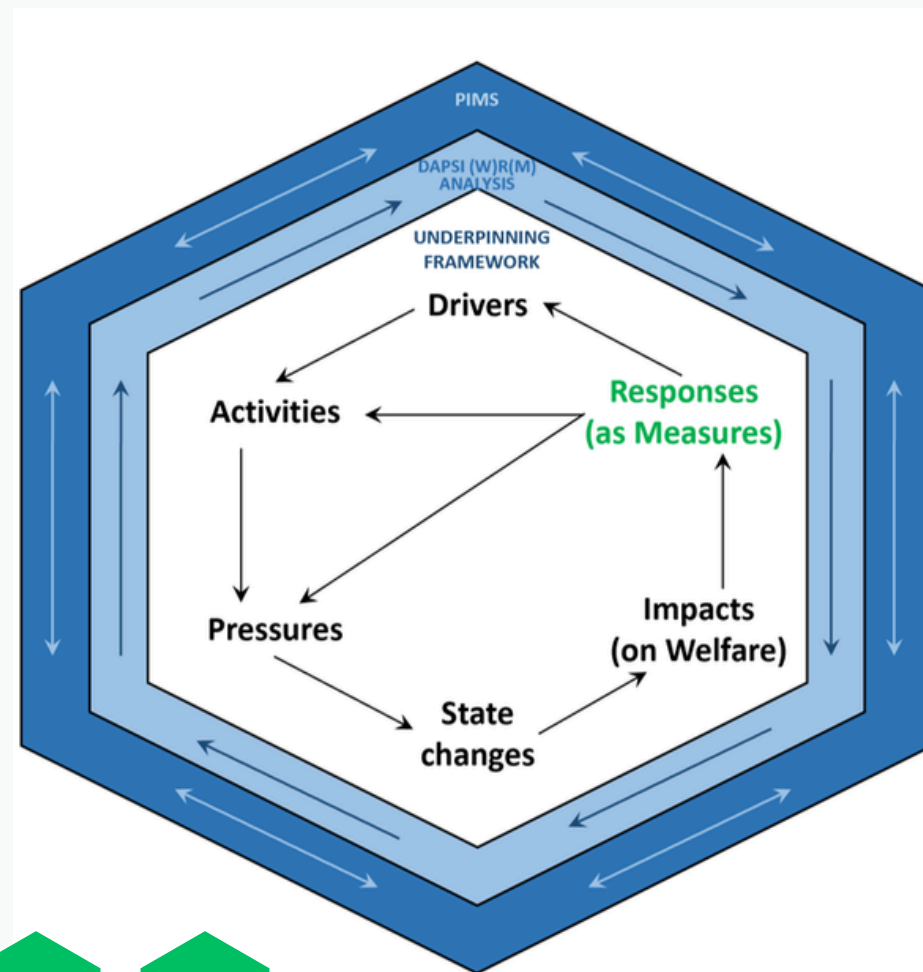
PROBLEM SYMPTOMS



INTERMEDIATE  
CAUSES



ROOT CAUSES



# Principles of a systems analysis

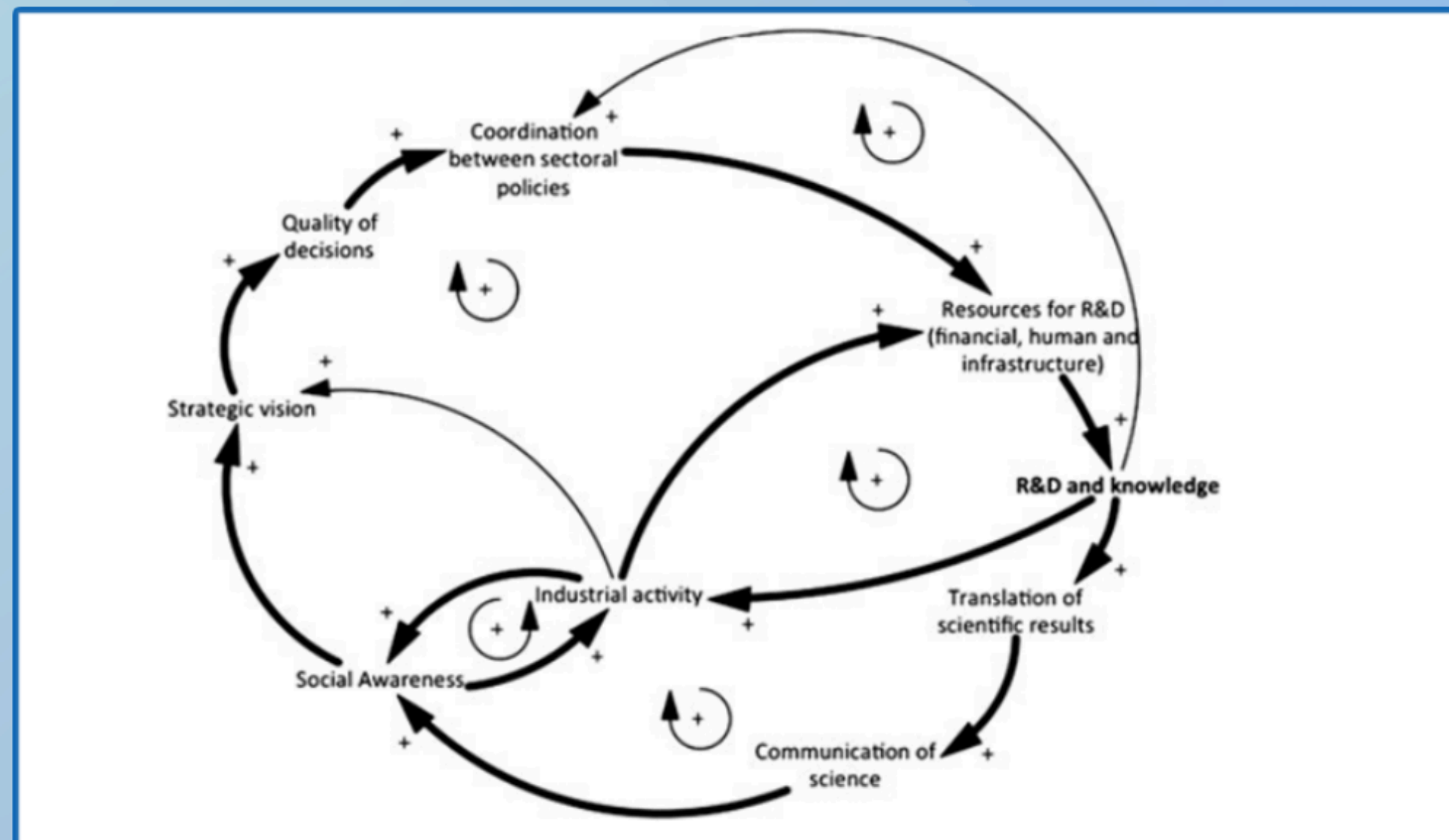


Systems analysis aids in holistically using social and ecological data to understand how and why a system acts.

# Systems thinking tool

## Causal Loop Diagrams

A qualitative systems-based tool that shows the relationships between a set of elements that are variables (factors liable to change e.g. indicators) operating in a system.





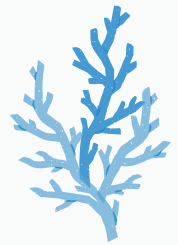
# 05

## The Kumu software

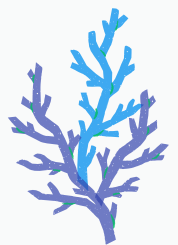




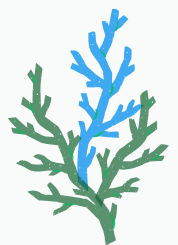
## Exercise 7: Creating an Impact-based Causal Loop Diagram



Exporting data from the Excel workbook



Formatting within Kumu



Creating CLD within the Kumu interface



**Make sense of your messy world.**

Kumu makes it easy to organize complex data into relationship maps that are beautiful to look at and a pleasure to use.

<https://kumu.io/>

# Exercise 7: Creating an Impact-based Causal Loop Diagram



Exporting data from the Excel workbook

## THE INTEGRATED SYSTEMS ANALYSIS

This workbook includes all relevant and referenced tables relating to the Integrated Systems Analysis (Part 3) of the Simple SES guidance.

Tasks	Link to tables													Progress			
Exercises	<a href="#">E1 Goods and Benefits</a>	<input type="checkbox"/>	<a href="#">E2(a) Ecosystem Services</a>	<input type="checkbox"/>	<a href="#">E2(b) Marine Processes and Functioning</a>			<input type="checkbox"/>	<a href="#">E3 Pressures</a>	<input type="checkbox"/>	<a href="#">E4 Activities</a>	<input type="checkbox"/>	<a href="#">E5 Drivers</a>	<input type="checkbox"/>	<a href="#">E6 Closing the Loop</a>	<input type="checkbox"/>	
Behaviour Over Time Graphs	<a href="#">Goods and Benefits</a>	<input type="checkbox"/>	<a href="#">Ecosystem Services</a>	<input type="checkbox"/>	<a href="#">Marine Processes and functioning</a>				<input type="checkbox"/>	<a href="#">Pressures</a>	<input type="checkbox"/>	<a href="#">Activities</a>	<input type="checkbox"/>	<a href="#">Drivers</a>	<input type="checkbox"/>		
Adjacency and	<a href="#">Goods &amp; Benefits and Ecosystem</a>	<input type="checkbox"/>	<a href="#">Ecosystem Services and</a>	<input type="checkbox"/>	<a href="#">Marine Processes and Functioning and Pressures</a>			<input type="checkbox"/>	<a href="#">Pressures and</a>	<input type="checkbox"/>	<a href="#">Activities and</a>	<input type="checkbox"/>	<a href="#">Drivers and Goods &amp; Benefits</a>		<input type="checkbox"/>		
	<a href="#">Services</a>	<input type="checkbox"/>	<a href="#">Functioning</a>	<input type="checkbox"/>	<a href="#">KUMU Ecosystem Services and Marine Processes and Functioning</a>			<input type="checkbox"/>	<a href="#">KUMU Pressures and Activities</a>	<input type="checkbox"/>	<a href="#">KUMU Activities and Drivers</a>	<input type="checkbox"/>	<a href="#">KUMU Drivers and Goods and Benefits</a>		<input type="checkbox"/>		
Kumu Export Sheets	<a href="#">Labels and Types</a>	<input type="checkbox"/>	<a href="#">KUMU Goods and Benefits &amp; Ecosystem Services</a>	<input type="checkbox"/>	<a href="#">KUMU Marine Processes and Functioning and Pressures</a>			<input type="checkbox"/>	<a href="#">KUMU Pressures and Activities</a>	<input type="checkbox"/>	<a href="#">KUMU Activities and Drivers</a>	<input type="checkbox"/>	<a href="#">KUMU Drivers and Goods and Benefits</a>		<input type="checkbox"/>		

Once you have completed the sheet/task, check the box to indicate your progress.



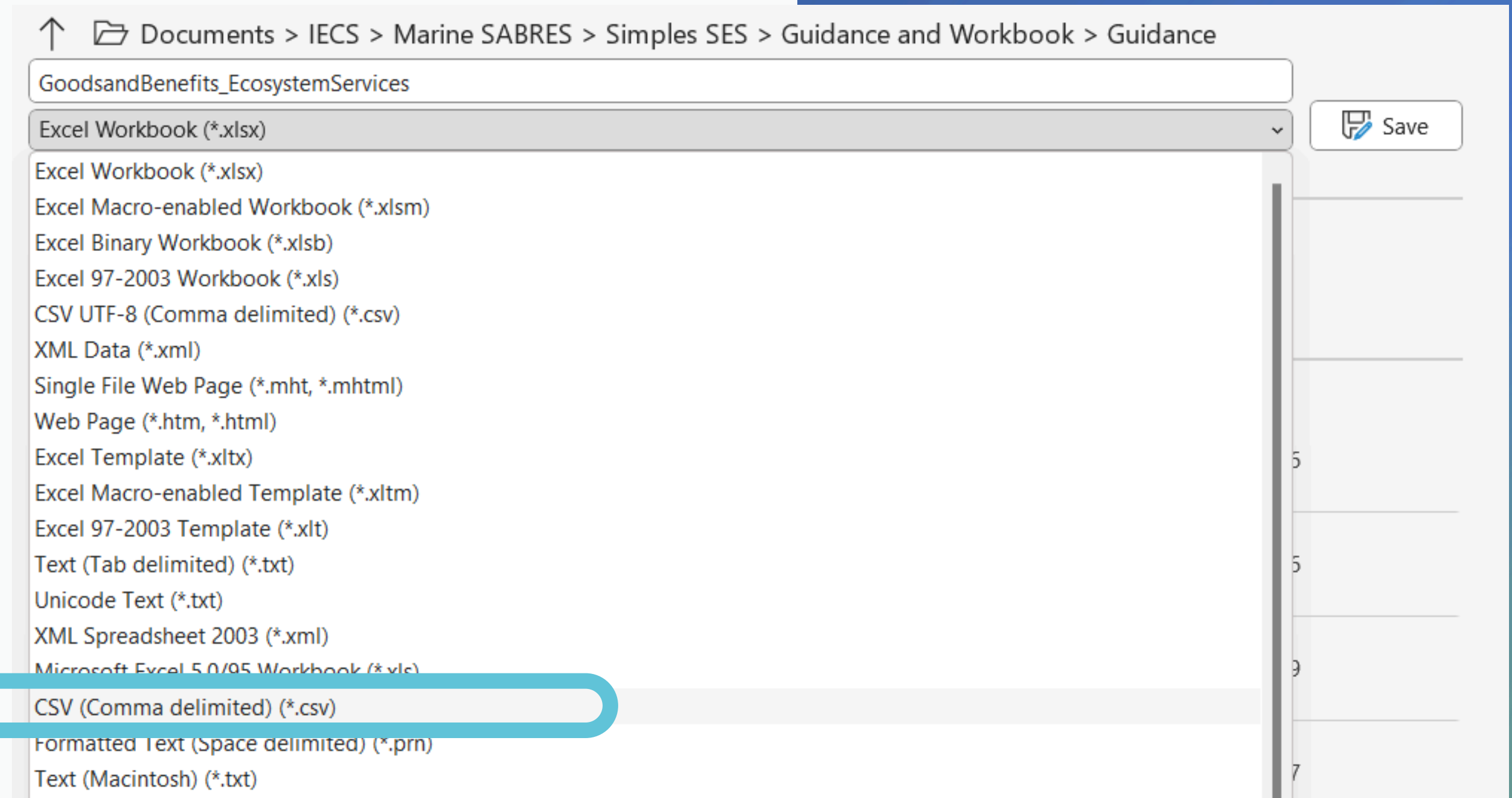
# Exercise 7: Creating an Impact-based Causal Loop Diagram



**MARINE**  
SABRES



## Exporting data from the Excel workbook





## Exercise 7: Creating an Impact-based Causal Loop Diagram










**MARINE**  
SABRES



File names and storage organisation will help when importing in to Kumum

> Documents > IECS > Marine SABRES > Simples SES > Guidance and Workbook > Workshop Test Files

Name	Date modified	Type	Size
 GB_ES	22/06/2023 15:13	Microsoft Excel Co...	5 KB
 ES_MPF	22/06/2023 15:14	Microsoft Excel Co...	5 KB
 MPF_P	22/06/2023 15:14	Microsoft Excel Co...	5 KB
 P_A	22/06/2023 15:28	Microsoft Excel Co...	4 KB
 Labels and Types	22/06/2023 15:36	Microsoft Excel Co...	3 KB
 A_D	22/06/2023 15:39	Microsoft Excel Co...	5 KB
 D_GB	22/06/2023 15:39	Microsoft Excel Co...	5 KB

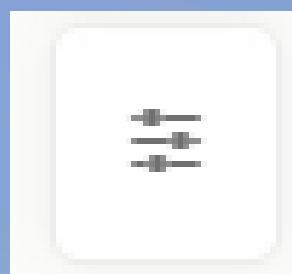




# Formatting in Kumu



**MARINE**  
SABRES



Click Settings



Click advanced editor

**SWITCH TO ADVANCED EDITOR**



```
Kumu_Code_Style  x  +  -  □  x
File Edit View
@settings {
  template: causal-loop;
}

@controls {
  bottom {
    filter {
      target: element;
      by: "element type";
      as: buttons;
      multiple: true;
      default: show-all;
    }
  }

  top {
    sna-dashboard {
      metrics: element-count, connection-count,
      density, average-degree;
    }
  }
}

/* Goods and benefits */
element["element type"=="goods and benefits"] {
  color: #ffff1a2;
  shape: triangle;
}

/* Ecosystem Service */
element["element type"=="Ecosystem Services"] {
  color: #313695;
  shape: square;
}

/* Marine Processes and Functioning */
element["element type"=="Marine processes and
functioning"] {
  color: #bce2ee;
  shape: pill;
}

/* Pressures */
element["element type"=="Pressure"] {
  color: #fec85a;
  shape: diamond;
}
```

Copy Code

CURRENT VIEW

Workshop

If you're comfortable with code, we strongly recommend using the advanced editor. Check out our [ADVANCED VIEWS](#) guide to get started.

☒ Automatically apply changes

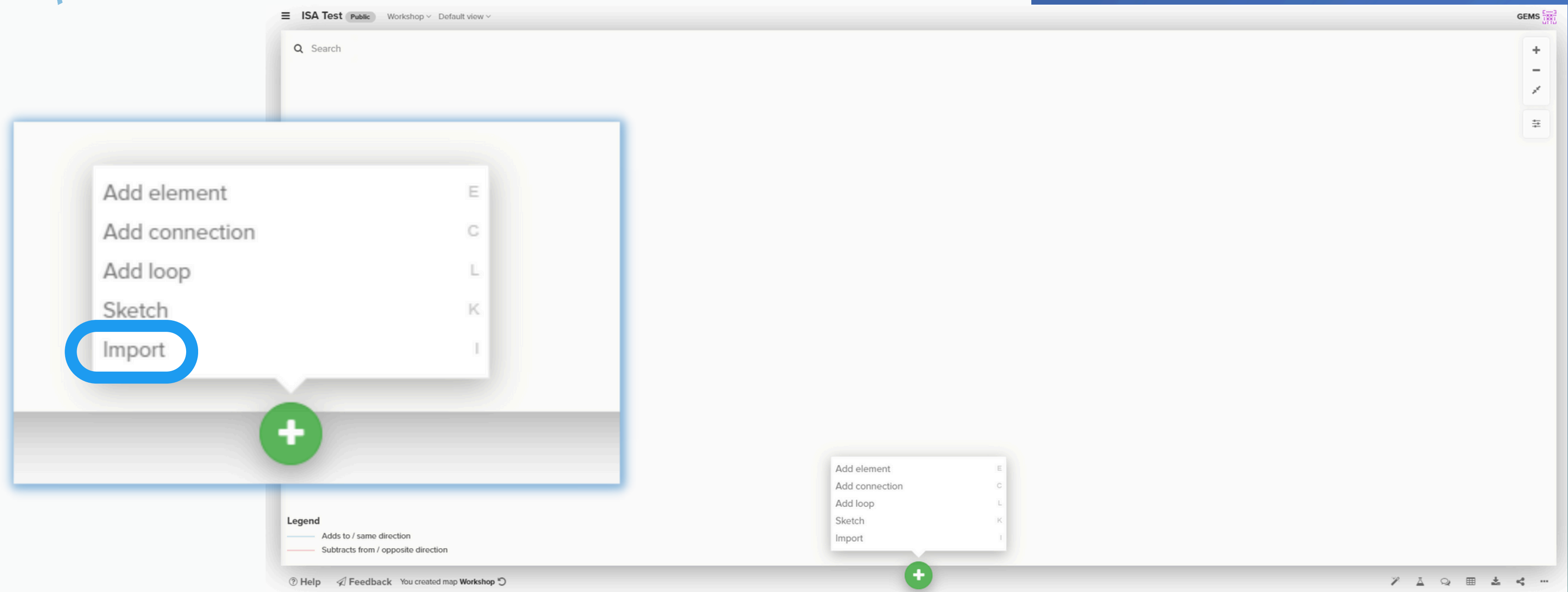
```
@settings {
  template: causal-loop;
}
```

Paste Code

# Exercise 7: Creating an Impact-based Causal Loop Diagram



Creating CLD within the Kumu interface



# Exercises

## 8 - 12

### Using the CLD information



Loop analysis



Designing solutions



Effectively communicating findings

# Loop Analysis

## Step 1: Understand the Types of Feedback Loops

**Reinforcing Loop:** This is a loop where a change in a variable leads to an effect that further increases or decreases the change in the original variable. For instance, population growth can be a reinforcing loop - as the population grows, more children are born, which increases the population even further.

**Balancing Loop:** This is a loop that works to maintain stability or equilibrium in a system. They respond to change in a way that counteracts that change. An example could be a thermostat that adjusts the heating or cooling in response to changes in room temperature.



# Loop Analysis

## Step 2: Identify the Feedback Loops in Your CLD

Examine your CLD and look for these reinforcing and balancing loops. They typically form circular paths where the variables and their interactions cycle back to the starting variable. Label these loops for easy reference.



**MARINE**  
SABRES

# Loop Analysis

## Step 3: Determine Primary Loops

Not all feedback loops in a system will have the same level of influence. Some will dictate the behaviour of your system more than others.

To determine the primary loops, consider which ones have a greater impact on the overall system behaviour or which ones are central to the issue or goal at hand.



**MARINE**  
SABRES

# Design a Response Measure using your CLD

- Locate Leverage Points: These are places in your system where a small change can lead to a significant impact. Look at feedback loops, delays, and other variables.
- Weaken or Break Problematic Loops: Identify feedback loops causing trouble and think about how you can reduce or eliminate their influence.
- Strengthen or Create Helpful Loops: On the flip side, find beneficial feedback loops and think about ways to enhance them or create more like them.
- Adjust Delays and Parameters: Look for delays causing instability and contemplate how to lessen them. Similarly, adjust parameters that influence feedback loops.
- Challenge or Change Mental Models: Consider how existing beliefs and assumptions shape the system and think about ways to shift them for better results.

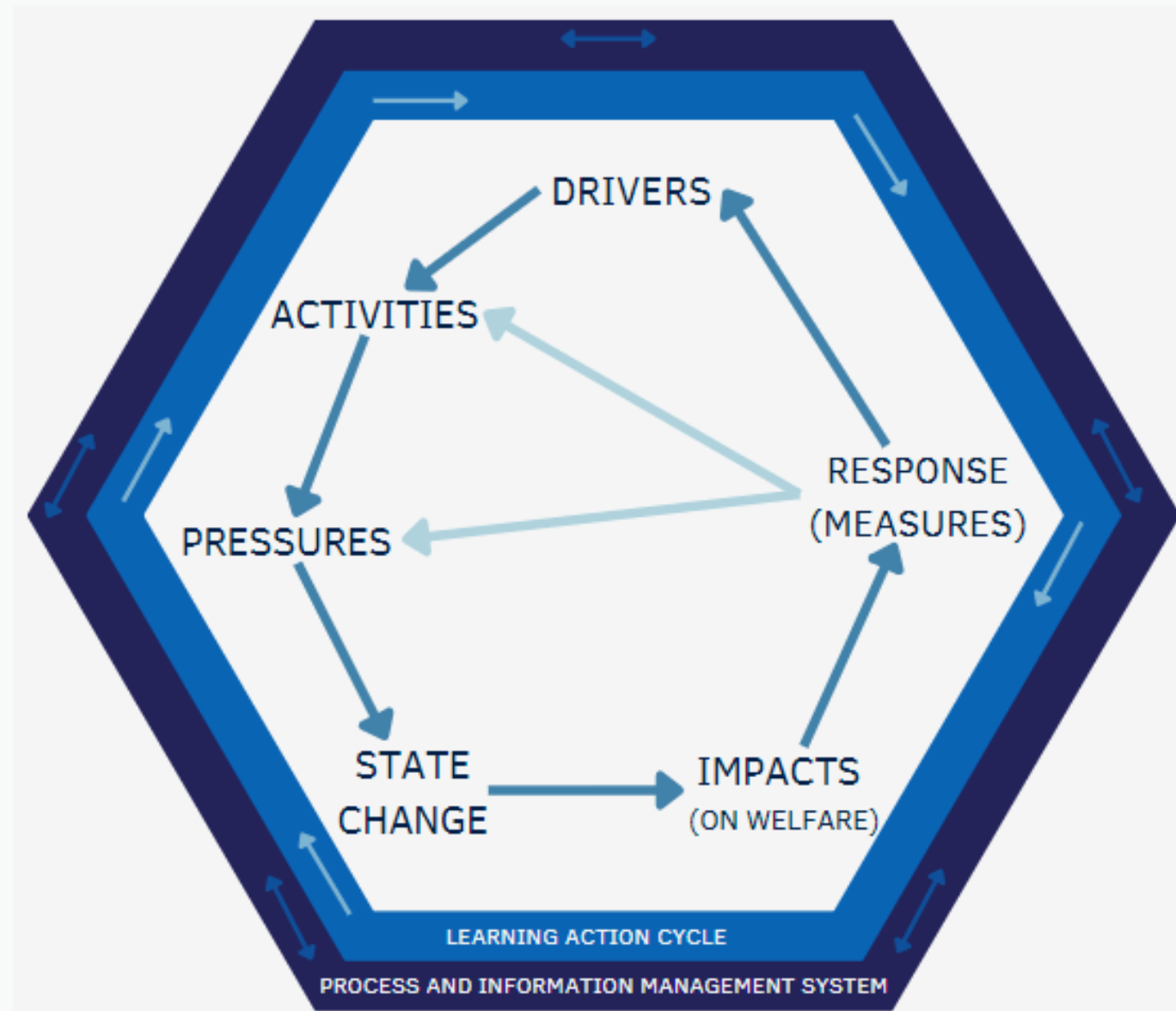
## Effectively communicating insights from the CLD:

- Explain the CLD Clearly: Walk your audience through the CLD, highlighting key feedback loops and leverage points and their influence on the system's behaviour.
- Use logic chains or Stories: Make use of illustrative methods to help explain the dynamics and impacts of your proposed solutions.
- Invite Feedback: Encourage your stakeholders to give their thoughts, ask questions, and make suggestions for improving the diagram or solution. This collaborative approach can enhance and inform your management responses.





# 'Simple' SES



*"Everything should be made as simple as possible, but not simpler."*  
- Albert Einstein

# 05

Questions  
and group  
discussion.



**MARINE**  
SABRES

# Looking forward:

- DA must collate the necessary information by September 2023
- Guidance from Task 2.3 - (support from Bruno), October-December 2023
- Progressing to Task 4.1 - Baseline assessment SES models, March 2024



**[Menti meter Slide]**

**[Menti meter Slide]**

# Feedback Form

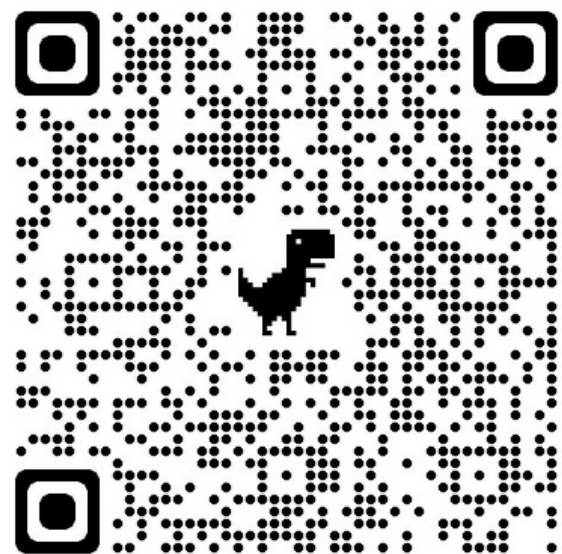


4 questions included in the form

Example

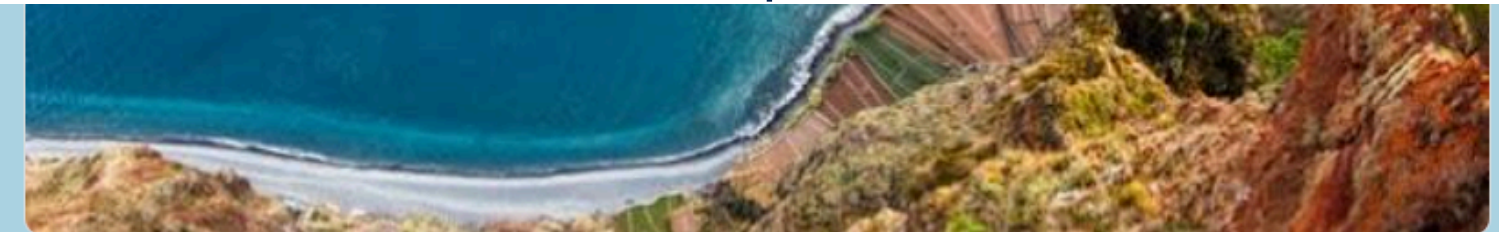
After reading the guidance, what supporting information do you think will be helpful to aid the SES in implementation?

- ☐ A video tailored to the approach on the use of Kumu
- ☐ Supplementary information on the DAPSI(W)R(M) Framework e.g. infographics, papers
- ☐ If possible in-person workshops at the DAs or during the annual meeting
- ☐ Online Drop in sessions with WP3
- ☐ Other: \_\_\_\_\_



Form Link:

<https://forms.gle/mpsJu1sYqBs5CYYT6>



## Simple SES

Contributing to the Marine SABRES consortium expertise WP3 over the past months have developed a user-friendly framework called the Simple Socio-Ecological System (Simple SES). This Simple SES is designed to help simplify understanding of the complex interactions between human activities and marine ecosystems through use of problem structuring methods and systems approaches to help managers make more informed decisions.

The results of this feedback form will be for the use of WP3 to address any comments, questions or suggestions to the Simple SES. This will be addressed in various ways; through revision and development of the guidance and to additions to the frequently asked questions section in the guidance for clarity.

No personal data will be collected through this form and all submissions are anonymous. If you have further comments, questions, or would like a chat please email: [Gemma.Smith@iecs.ltd](mailto:Gemma.Smith@iecs.ltd)



**MARINE  
SABRES**



Funded by the European  
Union's Horizon Europe  
programme under grant  
agreement No.101058956.

# Thank you!

Gemma Smith, Michael Elliott, Jonathan Atkins, and  
Amanda Gregory - IECS Ltd.  
Angel Borja and Bruno Meirelles de Oliveira - AZTI



@MarineSABRES



@MarineSABRES



[Linkedin.com/company/MarineSABRES](https://www.linkedin.com/company/MarineSABRES)

